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AP-05 Executive Summary

The City of Syracuse’s Department of Neighborhood and Business Development (NBD) submits this City of Syracuse Fifth Annual Action Plan, as required by the U.S. Department of Housing and Urban Development (HUD). This Action Plan corresponds with the Five-Year Consolidated Plan released by the City and approved in 2020.

In accordance with Title 24 Code of Federal Regulations (24 CFR) Part 91, all jurisdictions anticipating the receipt of the above federal grants must complete an Annual Action Plan. The Action Plan describes each community partner’s anticipated contribution and efforts to obtain the goals and needs of the City and its residents, outlined in the City of Syracuse Five-Year Consolidated Plan (2020-2024).

The Annual Action Plan for Program Year 50 (2024-25) includes various levels of strategic planning for the implementation of HUD entitlement grant funds during program year. Identified within this Action Plan are specific agencies and activities requesting HUD entitlement funding to successfully carry out programs which address specific community needs, as identified by the City and its residents.

This Action Plan is the result of a collaborative process between the City and the community. Described are the community needs, resources, priorities, and proposed activities to be undertaken utilizing federal Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) funds.

The City requests to utilize the following amount in entitlement funds for the 2024-2025 Program Year 50:

| GRANT | ADMINISTERING AGENCY | EXPECTED ALLOCATIONS |
|--|---|----------------------|
| Community Development Block Grant (CDBG) | City of Syracuse | \$4,920,269.00 |
| HOME Investment Partnership | City of Syracuse | \$1,303,112.00 |
| Emergency Solutions Grant (ESG) | City of Syracuse | \$431,217.00 |
| Housing for Persons with AIDS (HOPWA) | City of Syracuse in Partnership with New York State’s Office of Temporary and Disability Assistance | \$0.00 |

**THESE FIGURES DO NOT INCLUDE PROGRAM INCOME.*

Summary of Objectives and Outcomes – Fifth Annual Action Plan

Promote And Preserve Safe, Affordable, And Stable Housing

- Home improvement direct assistance, targeting healthy housing principles with an emphasis lead hazard remediation and improving energy efficiency;
- Development of affordable housing with preferences for scattered site, mixed income approaches, complementing identified community needs for those most vulnerable and improving housing quality;
- Eviction prevention and landlord/tenant counseling assistance with an emphasis on early intervention and reducing forced family mobility;
- Support homeless prevention, street outreach, and rapid rehousing activities;
- Reduce barriers to fair housing.

Build Family Wealth + Promote Economic Inclusion

- Home ownership promotion and retention, including homebuyer education, down payment assistance, and legal services related to estate planning and bequests;
- Workforce development programming targeting underserved Syracuse residents that focuses on existing and projected employment opportunities, most notably the construction trades and supporting the Syracuse Build collaborative;
- Financial empowerment services available to all City residents, with an emphasis on partnerships with those preparing for and/or newly entering the workforce;
- Developing creative financing solutions to assist individuals, families, and small business owners in achieving their goals and achieving long-term sustainability.

Create More Vibrant, Resilient Neighborhoods

- Reduce residential and commercial corridor vacancy and remove blighting influences;
- Support development efforts that result from grassroots input and community engagement;
- Support City-owned community centers with emphasis on quality programming for youth and seniors

During Program Year 50 (2024-2025), the City will accomplish their goals specifically through providing resources to the following program areas:

- Down Payment and Closing Cost Assistance
- Increased Homeownership Opportunities for First-Time Homebuyers
- Access to Affordable Rental Housing
- Substantial Rehabilitation of Distressed Properties
- Emergency Home Repairs to Reduce Health/Safety Threats
- Housing Counseling, Education and Foreclosure Prevention Assistance
- Eviction Prevention through Landlord/Tenant Counseling & Legal Services
- Street Outreach
- Rapid Re-housing for homeless individuals and families
- Programming for Youth and Seniors
- Supportive Services for Persons with HIV/AIDS
- Homeless Prevention support services
- Emergency Housing and Supportive Housing Services

Evaluation of past performance

During the most recently completed program year (Year 48 – 2022-2023), CDBG, ESG, and HOME funds helped to provide the following services to low-moderate income households in the City of Syracuse:

- Provided 283 potential homebuyers with first-time homebuyer education and budgeting assistance
- 43 families bought their own homes through the use of down payment assistance
- Preserved 322 homeowners through home improvement and foreclosure prevention services

- Assisted 1,384 households from facing homelessness
- Assisted 364 individuals or families with emergency intervention services
- Assisted 10,001 individuals who participated in human service programs within neighborhood-based community centers
- Provided 306 individuals with workforce development training
- Assisted 6 businesses with technical assistance.
- Provided housing assistance to 23 individuals afflicted with HIV/AIDS
- Currently, there are 17 single-family homes with significant renovations or being newly constructed and to be sold to first-time homebuyers. Funds are committed to the construction of an additional 45 homes expected to come online during Year 50
- 10 dilapidated structures have been or are scheduled to be removed to support strategic revitalization efforts in targeted block plans throughout the city.
- Provided resettlement support services to 150 newly arriving refugees, including assistance with accessing quality, affordable housing, language development/translation, and job readiness training.
- Provided 31 individuals at risk of homelessness with relocation assistance.

Summary of Citizen Participation Process and Consultation Process

For the City to achieve its overall goals and objectives, citizen participation is necessary and highly valued. The entire allocation of federal CDBG, HOME, and ESG funding awarded to the City each year is directed to address the severity of poverty and substandard housing conditions. The participation of low-income residents experiencing these conditions is critical to identifying needs, setting priorities, defining appropriate allocations to address high-priority needs efficiently, effectively, and equitably.

The City's Citizen Participation Plan outlines strategies to ensure a diversity of residents can participate through a variety of methods. This includes participation from local and county institutions, Continuums of Care, and other community stakeholders, including businesses, developers, non-profit organizations, philanthropic agencies, and community-based and faith-based organizations in the process of developing and implementing the Affirmatively Further Fair Housing Assessment and the Consolidated Plan. The City further encourages participation of constituents through emails, mailings, public notices, distribution of information via social services agencies and other community organizations, such as Tomorrow's Neighborhoods Today Planning Councils, and F.O.C.U.S. (Forging Our Community's United Strength) Greater Syracuse.

NBD continues to work to involve citizens in our budgeting process and funding practices and to identify opportunities for strengthening communication and breaking down the divide between social and municipal actors. We are working diligently to represent our work and present reports that are readily comprehensible and accessible across the City. The city has also worked intentionally to identify ways to promote more inclusive participation and outreach that meets the needs of the diverse residents in our community. Our goal is to continue to improve communication and information delivery to encourage community participation and transparency throughout the annual action planning process and the duration of the program year.

Additional information on the public participation and consultation processes that inform the development of the Annual Action Plan are outlined in Sections AP-12 Participation and AP10-Consultation.

Summary of public comments

A copy of the stenographer's notes and any other relevant comment materials will be updated in the Final Draft Action Plan for Program Year 50 following the close of the 30-day public comment period. A summary of any comments or views not accepted and the reasons for not accepting them will be included at that time as applicable.

PR-05 Lead & Responsible Agencies – 91.200(b)

The City of Syracuse is the lead agency responsible for the administration of the Community Development Block Grant (CDBG), HOME Investment Partnership, and the Emergency Solutions Grant (ESG) programs. Syracuse first received Housing Opportunities for Persons with AIDS (HOPWA) funds in 2013 and continues to elect to have the funds administered by the New York State Office of Temporary Disability Assistance (NYS OTDA).

| GRANT | ADMINISTERING AGENCY |
|--|---|
| Community Development Block Grant (CDBG) | City of Syracuse |
| HOME Investment Partnership | City of Syracuse |
| Emergency Solutions Grant (ESG) | City of Syracuse |
| Housing for Persons with AIDS (HOPWA) | City of Syracuse in Partnership with New York State's Office of Temporary and Disability Assistance |

CONSOLIDATED PLAN & ANNUAL ACTION PLAN PUBLIC CONTACT INFORMATION

The City of Syracuse Department of Neighborhood and Business Development (NBD) is responsible for overseeing the management and administration for each of the City's HUD entitlement programs. Questions or comments regarding the Consolidated Plan or the 5th Annual Action Plan can be directed to any of the following:

| NAME | TITLE | PHONE | EMAIL |
|--------------------|---------------------------------|----------------|--|
| Michael Collins | Commissioner | (315)-448-8100 | mcollins@syr.gov |
| Michelle Sczpanski | Deputy Commissioner | (315)-448-8100 | msczpanski@syr.gov |
| Tanya Eastman | Director of Neighborhood Grants | (315)-448-8448 | teastman@syr.gov |
| Renee Choiniere | HOME Program Administrator | (315)-448-8106 | rchoiniere@syr.gov |
| Sophia Fisher | CDBG Program Administrator | (315)-448-8077 | sfisher@syr.gov |
| Sue McMahon | ESG & HOPWA Administrator | (315)-448-8173 | smcmahon@syr.gov |

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

Introduction

Collaboration between NBD, ESG and the HHC sets the priorities for funding, developing CoC strategies and the Ten-Year Plan. The Ten-Year plan is based on best and evidence-based practices, data from gaps and needs assessments, CoC input, and input from strategic partners. The City of Syracuse also prioritizes collaborations between local non-profits, the HHC, and the CoC. These collaborations allow the ESG to efficiently increase the number of critical support services offered to the homeless population and those at-risk of homelessness. Partnerships are continuously developed between government organizations, legal services, housing developers, and business partners to re-house individuals and families, provide financial assistance and case management as well as relocation and other housing stabilization services.

NBD consults with the HHC and CoC to identify gaps in services to those in need. Using Homeless Management Information System (HMIS) data, Point in Time (PIT) count data and feedback from community-based organizations, ESG funds have been used to maximize current funding. The CoC and NBD continue to work together to build and maintain a process that maximizes current resources to support individuals and families in finding and maintaining permanent housing, along with support services that help those in need to achieve their housing goals. The ESG Program Administrators in Syracuse and Onondaga County serve on the Performance Evaluation Committee and have representation on the HHC Advisory Board. Both the CoC Director and the ESG Program Administrator are in constant communication, especially around matters of funding, performance standards and evaluation outcomes. The ESG Program Administrator and the CoC Director have gone on site visits together. The Syracuse ESG Program Administrator also sits on the Planning Policy, Program Performance Evaluation, and Executive Committees of the HHC, which updates the CoC monitoring tool and gaps and needs study annually. There is also ongoing collaboration and conversation with the Onondaga County Department of Social Services-Economic Security (DSS-ES).

The ESG program progress relies heavily upon HMIS data and monitoring visits with agencies. Program standards, outcomes, policies, and procedures are reviewed on an annual basis with each funded program. The Ten-Year Plan to End Homelessness created in 2021 outlined strategies, funding and other resources to end homelessness in our community. ESG funds were aligned in the areas of rapid re-housing, homeless prevention, transitional housing, and street outreach. Local priorities for funding are identified by the Gaps and Needs Assessment completed by the CoC along with the HMIS data and other local data. Outcomes of this assessment are used to direct ESG funding resources.

Coordination Between Housing and Mental Health Service Providers

Coordination and consultations are done through the discharge planning process which is mandated by New York State policies for individuals in the foster care system, correctional facilities, and hospitals to ensure individuals are not released into homelessness. These mandates have been incorporated into the Consolidated Plan and drive local decision making. The local Continuum of Care (CoC) actively collaborates with systems of care for homeless individuals and families. New initiatives have been developed to assist in preventing homelessness wherever possible. Local “Healthy Homes” programs have been instilled in all local hospitals and shelters. These programs quickly connect clients to a Healthy Home care manager, assist with the discharge planning process, and improve continuity of care. The Onondaga County District Attorney’s Re-entry Task Force provides paths for parolees to access training, employment, and housing. The New York State Office of Mental Health (OMH) funds the Select Point of Access (SPOA) program which determines eligibility and priority status for individuals who have serious psychiatric disabilities and need specific mental health services. Assisted Outpatient Treatment Coordinators collaborate with OMH and New York State Parole to establish housing and services for parolees with serious mental illness.

Coordination with the Continuum of Care to Reduce Risk of Homelessness

Streamlined access to housing for the homeless and housing vulnerable occurs because of the development of the Coordinated Entry Workgroup, which is part of the Housing and Homeless Coalition (HHC). The mission of the HHC is to prioritize and coordinate access to housing for the most vulnerable. HHC also aims to develop an enhanced collaborative process utilizing community assets to provide improved coordination for the delivery,

monitoring and evaluation of homeless and housing vulnerable services.

Several local providers are active with New York State Medicaid Redesign, recognizing that the provision of safe and affordable housing is a social necessity to a positive health outcome. A Delivery System Reform Incentive Payment (DSRIP) plan has been developed and is in place for our community. Additionally, Syracuse’s local Pay for Performance System Planning group meets regularly to improve discharge planning and outcomes for hospital transitions.

Coordination with the Continuum of Care to Allocate Funds and Evaluate Performance

The City partnership with the local Housing and Homeless Vulnerable Taskforce (HHVTF), created in 1986 as a standing committee of the Common Council, is a key component in determining specifically how ESG funds are allocated and disbursed. In August 2010, the HHVTF became the HHC following the Department of Housing and Urban Development’s (HUD) emphasis on creating a unified entity to assess community needs, identify gaps in service, and develop a strategy to address homelessness and a response to ending homelessness in the community. The formation of the HHC allows for:

- Creating and implementing a Ten-Year Plan to End Homelessness (2021-2031).
- A Collaborative Applicant for the submission of the Continuum of Care (CoC) application.
- Increased reliance on and accountability to Homeless Management Information System (HMIS).
- Increased focus on performance outcomes.
- Emphasis on data driven decision making.
- Meeting HUD’s audit and reporting requirements.
- Alignment with ESG activities.

Agencies Consulted

| Organization | Type | What section of the Plan was addressed by Consultation? | Agency description and anticipated outcomes of the consultation or areas for improved coordination |
|----------------------------|----------------------|--|--|
| Syracuse Housing Authority | PHA | Housing Need Assessment Public Housing Needs Homelessness Strategy | <i>With approximately 2,300 units, the Syracuse Housing Authority (SHA) is a critical contributor to housing provision to low and very low income Syracuse residents, particularly providing a safe affordable housing option for the elderly. In addition, SHA is the largest of two organizations which administer Section 8 vouchers to the Syracuse community, a vital tool to ensure affordable housing accessibility. The City of Syracuse coordinates services with the SHA relative to human service, safety and security programs.</i> |
| CNY Fair Housing | Service-Fair Housing | Housing Need Assessment Analysis of Impediments | <i>Fair Housing education and enforcement activities within the City of Syracuse are carried out by the NBD in conjunction with the Fair Housing Council of Central New York, Inc. (FHCCNY), a private non-profit qualified fair housing organization. FHCCNY conducts education and outreach to protected class members and housing providers, investigates complaints of illegal housing discrimination and predatory lending, conducts research, counsels prospective homebuyers, conducts housing counseling and provides legal representation to victims of illegal housing discrimination. NBD contracts with FHCCNY to update the Analysis of Impediments to Fair Housing Choice.</i> |
| Continuum of Care (CoC) | CoC | Housing Homeless Coalition | <i>The primary focus is to create a unified community response to homelessness for all of Greater Syracuse and Onondaga County, with focus on developing a model that to ensure a systematic approach to the coordination, delivery, monitoring, and evaluation of housing and homeless services.</i> |

Table 2 – Agencies, groups, organizations who participated

Agencies and organizations are encouraged to provide feedback to draft Annual Action Plans and draft Consolidated Annual Performance Reports. All comments and suggestions are recorded and incorporated into final budget and service provision decisions. Additionally, within the Department of Neighborhood & Business Development, the following groups are consulted: Division of Housing & Neighborhood Planning, Office of Lead Hazard Control, Division of Business Development, Division of Code Enforcement, Permitting, and Zoning Enforcement, Fiscal, Division of Planning & Sustainability, and the Division of Data and Evaluation. These groups help address Housing and Neighborhood Development, Economic Development, Lead-based Paint and housing quality assessments, and the Housing Market Analysis. There are several comprehensive plans that contribute to the overall planning effort of the City of Syracuse and serve as guidance for the implementation of projects/initiatives throughout the city. These plans include, but are not limited to, those outlined below.

| Name of Plan | Lead Organization | Relationship to goals for each strategic plan |
|-------------------------|--------------------------------|---|
| Syracuse Housing Study | City of Syracuse – NBD | Informs future strategic planning |
| Comprehensive Plan | Onondaga County - SOCPA | Comprehensive Plan 2040 is an update to Comprehensive Plan 2025, which was adopted by Syracuse Common Council in 2005. The Plan is guided by the principles to preserve housing stock; assist households to encourage retention; build through appropriate rehabilitation and new construction and improve the image of the city. |
| Neighborhood TNT Groups | Tomorrow's Neighborhoods Today | Each TNT area has developed five-year plans that identify common goals at the neighborhood level. Each is a comprehensive vision for the neighborhoods within the area. |

Table 3 – Other local / regional / federal planning efforts

AP-12 Participation – 91.105, 91.200(c)

Citizen Participation Outreach Process & Summary

The primary objective of citizen participation in drafting this Action Plan is to increase awareness of community needs and effectively implement programs while continuing to stabilize the city's housing stock and ensure safe, affordable housing for city residents. The Department of Neighborhood and Business Development continues to work in a comprehensive manner to revitalize distressed properties, bolster commercial corridors, and strengthen neighborhoods through community building and targeted economic development projects. Citizen participation is a necessary and highly valued part of the City's consolidated and annual planning processes and implementation. The participation of low-income residents experiencing these conditions is critical to identifying, prioritizing, and implementing appropriate goals and corresponding funding allocations that work to address high-priority needs efficiently, effectively, and equitably.

The City's Citizen Participation Plan outlines strategies used to ensure a diversity of residents can participate through a variety of methods. This includes participation from local and county institutions, Continuums of Care, and other community stakeholders, including businesses, developers, non-profit organizations, philanthropic agencies, and community-based and faith-based organizations in the process of developing and implementing the Affirmatively Fair Housing Assessment the Consolidated Plan, and the Annual Action Plan. The City further encourages constituent engagement and citizen participation in the public commenting process through the dissemination of email blasts, social media postings, mailings, public notices, press releases, and distribution of information via social services agencies and other community partner organizations and neighborhood groups. Public meetings, housing surveys, and meetings between city staff and stakeholders, partners, and community groups, are all prioritized as a means to assess the conditions of our City and obtain real and tangible feedback that help to inform recommendations for future fund cycles. The City has worked intentionally to identify barriers that hinder equitable participation and civic engagement for residents and constituents, in particular members of historically underrecognized groups, such as Black, Indigenous, People of Color (BIPOC) residents, people with disabilities, non-English speaking persons, members of the LGBTQIA+ community, and others. Citizen participation in the Annual Action Plan also includes community leaders, stakeholders and business owners through Risk Analysis Committees (RAC) which meet annually to discuss and rank each funding application submitted to the City for CDBG, HOME and ESG funding. A list of this year's RAC members can be found in Appendix B.

A public meeting and public hearing are held to accept public comment on proposed allocations. Accommodations for persons with disabilities are made available at both meetings. Interpreters are available upon request to meet the needs of non-English speaking persons. Requests are to be submitted at least three business days before the meeting by calling (315) 448-8100.

Both public meetings are live-streamed on the City's YouTube Channel and made available for subsequent virtual review for those unable to attend in person. Common Council Meetings involving determinations about the proposed budget are also regularly live-streamed and available online as legislative matters are introduced, discussed and voted on. Closed Captioning is offered for those who may be hearing impaired.

AP-15 Expected Resources – 91.220(c) (1,2)

The following chart reflects expected resources from the federal government anticipating funding allocations to remain the same as Year 49.

| Program | Source of Funds | Use of Funds | Prior Year 49 Allocation | Expected Year 50 Grant Amount | Year 50 Program Income |
|---|-----------------|--|--------------------------|-------------------------------|------------------------|
| (Community Development Block Grant) | HUD – Federal | Housing production, services to special needs populations and the housing vulnerable | \$4,906,306 | \$4,906,306 | \$12,800 |
| (HOME Investment Partnership) | HUD – Federal | Developer subsidies for the provision of affordable rental housing and owner-occupied housing; CHDO reserve and capacity funding | \$1,565,122 | \$1,565,122 | \$20,879.00 |
| (Emergency Solutions Grant) | HUD – Federal | Emergency shelter, transitional Housing, homeless prevention, rapid re-housing and street outreach activities | \$433,588 | \$433,588 | \$0 |
| HOPWA (Housing Options for Persons with AIDS) | HUD – Federal | Housing assistance for persons with HIV/AIDS. | \$437,807 | \$437,807 | \$0 |

Table 1 - Expected Resources – Priority Table

OTHER RESOURCES LEVERAGED

Local funding for affordable housing activities consists mainly of CDBG and HOME entitlement grants. While HOME funds are statutorily reserved for housing-related activities, eligible uses for CDBG funds are more varied to include services to assist certain subpopulations that, by their nature, often require additional support (e.g., at-risk youth, elderly, disabled). Anticipated resources received through the Consolidated Planning process are leveraged through several resources including:

- Home Improvement | Urgent Care:** CDBG funds are used to address the most urgent needs of low-income owner-occupants, such as the replacement of deteriorated roofs, furnaces and plumbing, and in some cases, increase accessibility through the construction of ramps. All assistance is provided directly to homeowners through the City’s primary housing partner, Home HeadQuarters (HHQ) and has a sliding scale payback requirement, the amount of which depends on the income-level of the owner. The receipts of which are kept in a restricted account used for the purpose of re-lending to another qualified household.
- Lead Hazard Control and Healthy Housing Investor-Owner Funding:** In partnership with the Onondaga County Community Development Department, Syracuse has secured \$4.1M in lead hazard mitigation

and healthy homes financing to and is committed to remediate 198 units of rental and owner-occupied housing in Syracuse over 60 months. Currently, there are limited financing options for landlords needing to make property improvements that address lead and other health and safety issues in the home, and renter-occupied households have a higher rate of housing quality issues in Syracuse.

- **Down Payment and Closing Cost Assistance Program:** Up to \$4,000 in CDBG funds are granted to income-eligible homebuyers for down payment and closing cost assistance. These funds often bridge the gap for home buyers that would not otherwise be able to afford closing costs. Therefore, a relatively small injection of CDBG funds can leverage an entire privately held mortgage ranging anywhere between \$30,000 and \$95,000 per home. During program year 47, 44 households took advantage of this program, expending \$176,000 in CDBG funds and leveraging approximately \$3.5 million in private mortgage financing.
- **The Syracuse Home Assistance Repair Program (SHARP):** provides up to \$3,000 in exterior improvements to income eligible households which are required to contribute 10% of the total cost.
- **HOME Developer Subsidies:** In order to meet the high demand for quality affordable rental units, the City of Syracuse uses HOME funds to leverage New York State Low Income Housing Tax Credit projects. On average, the ratio of this leverage is 10:1 and the long-term affordability requirements assure that these rental units will remain affordable and available to low-to-moderate income families.
- **Developer Assistance for Homeownership:** To promote the rehabilitation of Syracuse's aging housing stock as well as neighborhood revitalization, financial assistance is offered through the HOME program to developers to write-down the cost of construction for rehabilitation and/or new construction to create affordable housing units. NBD works with Syracuse's not-for-profit housing partners, many of them qualified as Community Housing Development Organizations (CHDOs), to rehabilitate housing units for affordable homeownership opportunities.

USE OF PUBLIC FACILITIES

The City of Syracuse owns and supports three community Centers, out of which many human service programs are administered.

Syracuse Model Neighborhood Facility, Inc. (Southwest Community Center)

The Southwest Community Center (SWCC) is a city-owned facility located on the city's southwest side and serves a predominantly African American clientele. Syracuse Model Neighborhood Facility, Inc., (SMNF) was established for the purpose of operating the SWCC. SMNF also leases space within the facility to a number of organizations that provide complimentary services and service coordination, including: youth development programming; AIDS/HIV awareness, education and prevention; educational substance and alcohol abuse prevention for school age youth; programming for developmentally disabled youth and young adults to promote personal, social and recreational development; computer-based tutorial programming for youth who attend Syracuse City Schools in grades K-8; a program focused on reducing harmful behavior in youth ages 10-19; and job readiness and workforce development programming for adults ages 18-24 to increase employment opportunities.

Syracuse Northeast Community Center (SNCC)

Located on the City's near northeast side, and adjoining Dr. Weeks Elementary School, SNCC provides a diverse set of public services using an organizational and program model that is unique to the area which it serves. The SNCC manages the facility, which is owned by the City of Syracuse. In this role, the agency provides programmatic infrastructure consisting of office and program space, security, maintenance, coordination and scheduling support, and management of common space. SNCC leases space within the facility to a wide range of organizations that provide complementary services, enabling targeted service delivery to neighborhood residents. SNCC offers educational, recreational and social enrichment programming for families and emergency and social service resources to meet the needs of seniors, youth, and families.

Westcott Community Center

The Westcott Community Center (WCC) operates in a city-owned facility located City's Eastside. WCC uses CDBG funding to support youth, adult, and senior educational programming. The youth programs include Westcott

Kids' Club, after school enrichment for Syracuse City School District Enrichment programs for Webster Elementary and Ed Smith. Additionally, there are GED and literacy activities for adults. The WCC also sponsors a lecture series, community art gallery, and farmers market to provide fresh produce during the summer months for the community. Additional programs offered at the WCC include community-building events, enrichment classes for senior living, community dinners and concerts. Senior programming is also offered, which includes fitness activities, arts and crafts, games, socialization, and a hot lunch provided by PEACE, Inc.

AP-20 Annual Goals and Objectives

Promote And Preserve Safe, Affordable, And Stable Housing

- Home improvement direct assistance, targeting healthy housing principles with an emphasis lead hazard remediation and improving energy efficiency
- Development of affordable housing with preferences for scattered site, mixed income approaches, complementing identified community needs for those most vulnerable and improving housing quality
- Promotion of homeownership and retention
- Eviction prevention and landlord/tenant counseling assistance with an emphasis on early intervention and reducing forced family mobility
- Support homeless prevention, street outreach, and rapid rehousing activities
- Reduce barriers to fair housing.

Build Family Wealth + Promote Economic Inclusion

- Home ownership promotion and retention, including homebuyer education, down payment assistance, and legal services related to estate planning and bequests
- Workforce development programming targeting underserved Syracuse residents that focuses on existing and projected employment opportunities, most notably the construction trades and supporting the Syracuse Build collaborative
- Financial empowerment services available to all City residents, with an emphasis on partnerships with those preparing for and/or newly entering the workforce
- Developing creative financing solutions to assist individuals, families, and small business owners in achieving their goals and achieving long-term sustainability.

Create More Vibrant, Resilient Neighborhoods

- Reduce residential and commercial corridor vacancy and remove blighting influences
- Support development efforts resulting from demonstrated grassroots input and community engagement
- Support City-owned community centers with emphasis on quality programming for youth and seniors

During Program Year 50 (2024-2025), the City will accomplish their goals specifically through providing resources to the following program areas:

- Down Payment and Closing Cost Assistance
- Increased Homeownership Opportunities for First-Time Homebuyers
- Access to Affordable Rental Housing
- Substantial Rehabilitation of Distressed Properties
- Emergency Home Repairs to Reduce Health/Safety Threats
- Housing Counseling, Education and Foreclosure Prevention Assistance
- Preventing Evictions and Housing Instability through Landlord/Tenant Counseling and Legal Services
- Street Outreach
- Rapid Re-housing for homeless individuals and families
- Programming for Youth and Seniors
- Supportive Services for Persons with HIV/AIDS
- Homeless Prevention support services
- Emergency Housing and Supportive Housing Services

The City of Syracuse has set a one-year goal to provide services to benefit approximately 15,0247 households during the program year:

- 811 homeless households
- 1,680 non-homeless households
- 12,536 special-needs households
- 25 from the production of new construction
- 52 rehabs of existing rental units

EVALUATION OF PAST PERFORMANCE

During the most recently completed program year (2022-23), CDBG, ESG, and HOME fundings helped to support service delivery at the levels outlined above. Service delivery is expected to maintain similar levels of outputs in Program Year 50.

- Provided 283 potential homebuyers with first-time homebuyer education and budgeting assistance
- 43 families bought their own homes through the use of down payment assistance
- Preserved 322 homeowners through home improvement and foreclosure prevention services
- Assisted 1,384 households from facing homelessness
- Assisted 364 individuals or families with emergency intervention services
- Assisted 10,001 individuals who participated in human service programs within neighborhood-based community centers
- Provided 306 individuals with workforce development training
- Assisted 6 businesses with technical assistance
- Provided housing assistance to 23 individuals afflicted with HIV/AIDS
- Currently, there are 17 single-family homes with significant renovations or being newly constructed and to be sold to first-time homebuyers. Funds are committed to the construction of an additional 45 homes expected to come online during Year 50
- 10 dilapidated structures have been or are scheduled to be removed to support strategic revitalization efforts in targeted block plans throughout the city
- Provided resettlement support services to 150 newly arriving refugees, including assistance with accessing quality, affordable housing, language development/translation, and job readiness training.
- Provided 31 individuals at risk of homelessness with relocation assistance

AP-30 Project Summary

Project summaries are categorized in accordance with the NBD Strategic Goal each agency/program addresses consistent with funding categories. Proposed service delivery for each program by priority need addressed is outlined below. Additional information regarding proposed budget allocations for each program can be found in [Appendix A](#).

Goal 1: Promote and Preserve Safe, Affordable and Stable Housing

ARISE, Inc. - Advocacy and Referral Program: Program provides information and referral assistance to approximately 300 individuals and 30 individuals receive one-on-one assistance regarding housing availability and support services within the city. Within the program, ARISE also offers one-on-one sessions with individuals looking for more extensive information in services and the ability to live independently.

CNY Fair Housing- Education, Enforcement, Advocacy and Tenant Counseling: The mission of CNY Fair Housing is to “create equal housing opportunities for people through the enforcement of federal housing discrimination laws.” CNY Fair Housing provides services to affirmatively further fair housing to 30 households and counseling and referral services to 150 individuals, including review of rental advertisements and random follow up testing to ensure compliance with all federal and local anti-discrimination laws, including the recently approved source of income protection in Syracuse. **Tenant Rights, Organizing, Advocacy and Education:** CNY Fair Housing will provide tenant rights and organizing through 8 designated properties and meet with approximately 80 tenants in the city of Syracuse. Staff will assist current advocacy boards to identify tenant rights issues along with Fair housing violations to promote advocacy at these designated properties. They also provide tenant and landlord counseling for city residents.

Empire Housing and Development Corporation, City of Syracuse Revitalization Strategy: administers the Syracuse Purchase Rehab Program and the Syracuse Land Bank Purchase Rehab Program which comprise the Syracuse Revitalization Strategy initiative. They provide direct financial assistance grants to eligible homeowners for property rehabilitation, assist eligible homeowners receiving funding with the development of rehab work scopes based on property needs assessments for necessary repairs and also provide eligible homeowners receiving funding assistance with construction monitoring support throughout the project to ensure proper completion. Empire plans to award 15 rehab grants.

Greater Syracuse Tenants Network- Tenant Advocacy in HUD Buildings: The Greater Syracuse Tenants Network is building upon its existing direct advocacy for HUD-assisted rental projects and provide technical assistance, as needed, to tenant associations, including mediating tenant-property management issues. It provides education, outreach, and tenant counseling to low-income housing tenants and will forge new relationships with tenant associations that desire and need representation. The Syracuse Tenants Network plans to serve 150 tenants during the program year.

Hiscock Legal Aid Society- Homeless Prevention and Legal Services: Hiscock provides legal services to 180 housing vulnerable households attempting to resolve legal problems that prohibit individuals from obtaining or maintaining permanent housing such as: eviction proceedings, landlord tenant matters, child support, guardianship, paternity, emancipation, legal separation, resolution of outstanding criminal warrants, orders of protection, appeal of veterans and public benefit claim denials.

Home HeadQuarters (HHQ) - Urgent Care, and SHARP: Home HeadQuarter’s Urgent Care program provides low-to moderate-income households with loans to complete emergency repairs to their homes and remove barriers to housing for the disabled through the construction of exterior ramps and weatherization for city homeowners. Funding promotes housing stability by completing health and safety related repairs. Urgent care will serve 80 homeowners. The SHARP Program provides eligible owner-occupants with small grants for minor home repairs, often preventing the need for expensive emergency repairs that otherwise would result. HHQ assists customers throughout the application and construction process. SHARP will serve 100 homeowners.

Home HeadQuarters (HHQ) – Down Payment and Closing Cost Assistance Program (DPCCA): HHQ’s DPCCA program provides up to \$4,000 in funds to reduce barriers to homeownership for 28 first-time home buyers. The assistance is provided in the form of a five-year deferred loan.

Home Headquarters Syracuse Model Neighborhood Corporation (SMNC): Syracuse Model Neighborhood Corporation 's mission is to provide quality affordable housing to low- and moderate-income families living on the south side of Syracuse. Its focus today remains on repairing and updating rental units, addressing all health and safety concerns as well as modernizing kitchens, bath and flooring etc. There is emphasis on assisting long-term tenants interested in home ownership to purchase their homes with intensive homebuyer education and related supports. CDBG funds help support Property Management staff to ensure leases are up to date and rents collected, ensure accurate data is kept, manage property maintenance issues, addressing code violations, building a rapport with tenants and responding to tenant concerns. The program plans to assist 100 tenants.

Housing Visions Unlimited, Inc.: Housing Visions' Housing Stability Program (HSP) provides case management services for Housing tenants with the most severe eviction cases who are at imminent risk of homelessness. Tenants in the program are at or below 30% Average Median Income, have been served an eviction notice, are at risk of losing their residence within 14 days, and have no other housing options or supports in place to obtain other permanent housing. The program will provide intensive case management services for 15 individuals with additional support, advocacy, and referrals for housing-related assistance to prevent homelessness.

In My Father's Kitchen-Under the Bridge Street Outreach: In My Father's Kitchen builds relationships with approximately 120 unsheltered homeless people for the purpose of offering immediate support by connecting homeless individuals with mainstream support services and activities. The relationship building begins by bringing food (approximately 1100 meals) along with emergency supplies to those living under the bridges or on the streets and offering transportation to services and/or other housing options.

Interfaith Works of CNY - The Center for New Americans: The Center for New Americans' Case workers assist clients with a variety of needs such as arranging for housing, utilities, furnishings, and food; enrolling adults in English learning classes and children in school; ensuring that necessary medical care is received; finding employment; and providing help understanding U.S. culture. The Center also assists groups in developing their own self-help associations and in the fulfillment of projects of their choosing. Interfaith also provides mediation and housing stability services through homeless prevention case management to approximately 200 individuals. Tenancy education and counseling are provided to many refugees who are at risk of homelessness.

Liberty Resources Inc.-The DePalmer House Transitional Living Program: Program serves 12 homeless individuals with HIV/AIDS. Individualized support services are offered in a safe environment to assist individuals in either obtaining or maintaining permanent housing.

Northeast Hawley Development Association, Inc. (NEHDA): Tenant Housing Advising Program: NEHDA's Tenant Housing Advising program provides tenant housing counseling and relocation services for 77 Northside residents. This program aids clients in navigating conflicts with their landlords and helps advocate for healthy living environments. NEHDA works closely with the City and partner agencies to help people address code violations, obtain legal services, access critical community resources to remain in place, and work to promote the rent relief program, and assist with the application process for the rent relief program. The program also assists families in need of relocation services.

Rescue Mission- HIS Team: The Rescue Mission's Homeless Intervention Services (HIS) Team provides street outreach services to 100 homeless individuals living in encampments, abandoned buildings and newly identified locations. The staff provides trauma-informed services, engaging individuals in need of essential supplies and connecting them to emergency shelters, permanent supportive housing and inpatient treatment programs. Supplies such as food, clothing, hand warmers and bottled water are distributed routinely.

Salvation Army – Youth Services Rapid Rehousing Program: Rapid Rehousing Case Management provides rental assistance, case management and support to 9 homeless youth/young adults (ages 18-24), transitioning them from shelter to permanent housing in the community. All clients served by Youth Services ESG Rapid Rehousing Case Management are currently placed emergency shelters throughout Syracuse. The Youth Services Case Manager also provides direct transportation to and from various appointments to enroll ESG clients in the services necessary for stabilization and independence.

Salvation Army – HALE Rapid Rehousing Program: The HALE Rapid Rehousing program assists 15 homeless households in securing affordable housing and provides case management services that include assistance with securing employment, increasing income, and accessing benefits prior to exiting the program.

Volunteer Lawyers Project - Advocacy and Prevention Eviction and Defense Program: This program provides legal representation in the Syracuse Landlord Tenant Court to 150 housing vulnerable tenants. Its goal is to assist housing vulnerable individuals/families avoid or delay evictions, housing counseling, reduce or prevent money judgments against tenants so that they can relocate if needed.

Welch Terrace Apartments: Welch Terrace Apartments provides affordable, permanent and secure supportive housing with CDBG funding for 28 individuals to a population increasingly at risk of becoming homeless; those diagnosed with HIV/AIDS. By providing tenants with supportive housing, many can stabilize their lives, live independently and enjoy an enhanced quality of life.

YWCA - Women’s Residence Program: The YWCA Women’s Residence provides housing services to single women and homeless parenting women, survivors of domestic violence. The Women’s Residence program provides supportive transitional and permanent housing to promote housing stability and case management services to 60 housing vulnerable residents.

Goal 2: Build Family Wealth and Promote Economic Inclusion

The Boys and Girls Club of Syracuse – Workforce Readiness Program: The BGCS Workforce Readiness Program provides career exploration for 50 youth, including exposure to the world of work, career assessments to identify talents and interests, and opportunities to learn about post-secondary pathways to careers. BGCS develops a youth’s capacity to move toward employment by promoting financial responsibility and independence, and character and leadership building. The program also assists youth with resume development, job seeking, interviewing, employer and workplace expectations, developing positive work habits, job shadowing/unpaid internships, and understanding behaviors, attitudes, and skills necessary to compete in the labor market.

Catholic Charities: Empowerment Program: promotes economic inclusion for those living in poverty by addressing immediate needs and barriers to accessing essential services and employment. Through case management, financial assistance, referrals, and provision of crucial items, the program aims to empower individuals to improve their overall well-being and achieve greater stability. The program will assist homeless and low-income individuals and families with obtaining much needed items such as identification, laundry vouchers, transportation (bus passes/gas vouchers/bicycles), and clothing for employment interviews. The program plans on serving a minimum of 50 individuals.

CenterState CEO - Build Ready and Up Start for Syracuse Build: Through Build Ready, Work Train engages area construction industry employers and work with them to: aggregate specific employment needs; develop candidate profiles that reflect the skills necessary for each type of job; and tailor the Work Train model to train potential candidates so they can meet specific job requirements. Staff works with neighborhood-based partners to recruit un- and underemployed Syracuse residents and conduct skills assessments to identify those who are ready to participate. 24 individuals will graduate from training.

Home Headquarters (HHQ) - Home Ownership Center: HHQ’s Homeownership Center provides a wide array of group and individual education and counseling programs to a minimum of 175 individuals to promote and retain sustainable homeownership. This includes certified homeownership education classes, individual credit and budget advisement, and foreclosure prevention assistance. The HHQ homebuyer education program prepares prospective first-time homebuyers in the rights and responsibilities of homeownership. Accredited by NeighborWorks® America, this education tool for potential homebuyers is a prerequisite for DPCCA.

Jubilee Homes of Syracuse- Workforce Readiness: Jubilee Homes' Build to Work program seeks to eliminate barriers to employment for job seekers. This program will provide 75 individuals with work readiness/employment support and place 25 individuals into jobs or educational programs.

On Point for College - The On Point Career Services Program: Program helps students plan their careers from

the beginning of their college journeys. We provide a career assessment process when students first enroll in On Point, and then continue to provide support activities to help students develop soft skills through mentoring and empowerment workshops and attain pre-professional experience, such as job shadowing and internships. On Point Career Services program assists over 200 college bound youth, stop-outs, and graduates with their preparation for entry into the work world, including resume writing, practice interviews, and job searches.

Goal 3: Create More Vibrant, Resilient Neighborhoods

Dunbar Association Inc.: Community Based Senior Services will support existing senior programming. The service will consist of three days of senior programming that will include socialization opportunities, transportation services to and from the Dunbar Center, small and large motor activities to promote movement, nutrition education along with hot meals, as well as introduction to community services needed to ensure independent living. The strongest service and outcome to this line of programming is the social bonds that develop and continue to grow. Senior Services plans to serve 100 seniors. **Youth and Teen Development** will enhance existing after-school and summer enrichment programming. Specific services will include individualized academic and literacy support for each child through the use of IXL web-based programming. This program starts with an assessment that gauges each child level in math, social studies, science, and language arts. Upon completion of the assessment, an individualized lesson plan will be developed for each child to improve their skills. Enrollment and participation in the IXL program will be implemented and maintained throughout the school year and continued through the summer offering 24/7 access to the learning platform. In addition, youth will participate in robust programming to include meditation circles, yoga, kickball, karate, line dancing, and other physical activities that will support physical and mental wellness. Through this partnership, the Dunbar Association will offer culturally responsive programming to prepare youth to overcome the challenges faced in their community. Also, adding the Student Coalition on Race and Equity to Dunbar's after-school program for teens will build community leaders for social justice and racial equity. Lastly, youth will participate in weekly discussions confronting and proposing solutions to community issues such as youth violence, police/community relations, lead paint hazards, and numerous of other issues. The program plans to serve 82 youth.

Huntington Family Center – Youth Services Program: The Youth Services Program provides safe, structured programming for 75 young children that live on the Near Westside of Syracuse. The program offers group and individual activities that focus on asset development while helping youth to achieve their goals. There are three components of this program: an after-school program, academic support emphasizing truancy prevention and building social skill competencies or offering a seven-week summer day camp during the summer.

Peace, Inc. – Let Me Be Great Program: Let Me Be Great is a PEACE, Inc. Family Resource Center (FRC) Summer Youth Program which aims to increase Syracuse city youth's interest in educational and financial goals while building related skills and resources. The Let Me Be Great program will engage approximately 38 Syracuse City youth, fifth through eighth grade, in activities in financial literacy, career development, community safety, and teamwork and field trips to local educational and historical sites, environmental/outdoor areas, and schools/colleges. Youth are eligible for up to \$250 in participation stipends. The program model increases youth financial skills and family financial resources, while helping kids explore existing and projected educational and employment opportunities.

SMNF, Inc. Syracuse Community Connections: Southwest Community Center provides community base and civic engagement activities including political, educational, economic, health, safety net, employment and recreational. CDBG funds supports all Southwest Community Center activities to include access to services for those most vulnerable such as HIV Prevention, family strengthening programs, maternal and infant health, mental health supports, food insecurity, case management services as well as community building and civic engagement activities/events. There is also older adult programming such as senior transportation and Senior Neighborhood Advisors Program. Youth programs include after school and summer school programs, Alternative high-school programming, Parks and Recreation programs, Adolescence pregnancy Prevention, Intelligent Young Minds (IYM) program, Journey to Manhood (J2M), Journey to Womanhood (J2W), Promoting responsibility in Drug Education (PRIDE) and Gun Intervention/Prevention (SNUG). The Center plans to serve about 4,000 individuals.

Syracuse Northeast Community Center (SNCC)-Focus on Youth and Senior Programming: Located on the City's

near northeast side and adjoining Dr. Weeks Elementary School, SNCC provides a diversity of public services deemed most appropriate for a minimum of 2,675 families in the surrounding neighborhoods. In addition, SNCC operates programming that assists the refugee population settle on the Northside of Syracuse.

Westcott Community Center- Focus on Youth and Senior Programming: The community center provides several after-school programs and adult educational programs that affect personal development. Other services such as senior citizens advisement and lunch program, lecture series, concerts and a farmer's market make the facility a community anchor for the city's east side. The Westcott Community Center assists a combined 5,350 older adults, youth, and individuals through community programming.

YWCA – Youth leadership and Development Programs: YWCA Youth Leadership and Development Programs focus on two main programs: Girls Inc., and the Urban Soccer Development Program (USDP). Girls Inc strives to inspire all girls to be strong, smart, and bold, focusing on whole-girl wellness to support them throughout critical development years and prepare them for a successful future. The program employs a research-based curriculum that corresponds with each of the three Girls Inc. pillars – Strong (Healthy), Smart (Educated), and Bold (Independent) in an afterschool program at the YWCA, and outreach programs at PSLA @ Fowler High School, Blodgett Middle School, and Seymour Dual Language Academy afterschool. Day-long camps during school breaks are offered, along with Camp Discovery and the Teen Summer Program. The Girls Inc. model combines structured learning time, career pathways, mission driven events, mentorship and leadership activities. Participants who are age and skill-level eligible, can engage in the USDP Soccer for Success or the Syracuse City Football Club. The program plans to serve 120 girls.

AP-50 Geographic Distribution – 91.220(f)

In order to better serve the needs of specific areas of the city, Syracuse has designated two areas for the Neighborhood Revitalization Strategy Area: the Northeast Area and the Southwest Area. The boundaries follow along the Syracuse Urban Renewal Area boundaries. In 2011 and 2013, the Mayor and Common Council approved updates to the Urban Renewal Area in Syracuse. As part of the 2010-2015 Consolidated Plan, the City amended the boundaries of its previously approved Neighborhood Revitalization Strategy Area (NRSA) to reflect the amended boundaries of the City's Urban Renewal Area in the Fourth Annual Action Plan (2013-2014). By doing so, the enhanced flexibility allowed in the administration of Community Development Block Grant (CDBG) funds in the NRSA will be matched by the enhanced regulatory tools available, provided through the Syracuse Urban Renewal Agency (SURA).

In 2017, The Department of Housing and Urban Development approved two Neighborhood Revitalization Strategy Areas (NRSAs) within the city of Syracuse. The Northeast and Southwest portions of the NRSA are primarily residential areas and house the highest percentage of low- and moderate-income households and children living in poverty. The Northeast and Southwest NRSA have disproportionate social and economic challenges than the rest of the city, suffering higher vacancy rates and lower homeownership rates than the city overall. A map of the current boundaries of the NRSA can be found in [Appendix C](#).

The NRSA consists of two primarily residential areas of the city that meet the threshold for low-moderate income (LMI) residents. The Northeast strategy area covers much of the north and northeast sides of the city, including all or part of the following neighborhoods: Court-Woodlawn, Washington Square, Northside, Prospect Hill, Hawley-Green, Lincoln Hill, Sedgwick, and Near Eastside. The Southwest strategy area covers much of the west, southwest, and south sides of the city, including all or part of the following neighborhoods: Park Ave, Near Westside, Skunk City, Southwest, Southside, Elmwood, and Brighton. This HUD-approved NRSA offers the City enhanced flexibility in undertaking economic development, housing, and public service activities with its CDBG funds. The City of Syracuse has not changed or amended the boundaries of this target area since 2013 and will continue to focus on this area moving forward.

NBD also uses the following criteria to allocate investments geographically within the jurisdiction to revitalize the Northeast and Southwest areas:

- Allow for public service cap exemptions to those programs aligned with the prescribed Consolidated Plan strategies that are delivered by a Community-Based Development Organization (CBDO).
- Job creation and retention activities undertaken pursuant to the strategy will be qualified as meeting area benefit requirements, thus eliminating the need for employers to track the income of persons that take, or are considered for, such jobs.
- Housing units assisted pursuant to the strategy can be considered part of a single structure for purposes of applying for low-and moderate-income national objective criteria, thus providing greater flexibility to carry out housing programs that revitalize a neighborhood.
- Economic development activities carried out under the strategy are exempt from the aggregate public benefit standards, thus increasing a grantee's flexibility for program design.

When comparing NRSA data from the 2017 and the 2022 5-Year American Community Survey (ACS), the positive impact of directing entitlement funds in these two Neighborhood Revitalization Strategy areas is discernable. In some instances, investment in these areas have produced overall positive results. Housing vacancy rates have decreased both in the NRSA and city wide. During the same 5-year period, a similar positive trend can be seen within the city and the NRSA showing an increase in occupied housing. Homeownership rates have also risen while the percent of population living below poverty has decreased. Additionally, there has been a 31% and 27% increase in median income in the NE and SW NRSAs, respectively.

| NRSA IMPACT MEASURABLES: 2017 VERSUS 2022 | | | | | | |
|--|----------------|----------|----------------|----------|----------|----------|
| | Northeast NRSA | | Southwest NRSA | | Citywide | |
| | 2017 | 2022 | 2017 | 2022 | 2017 | 2022 |
| Housing Vacancy Rate | 20.49% | 16.43% | 23.56% | 19.14% | 16.62% | 14.54% |
| Occupied Housing | 79.51% | 83.57% | 76.44% | 80.86% | 83.38% | 85.46% |
| Owner Occupied | 23.52% | 28.12% | 31.73% | 34.21% | 38.3 % | 40.8 % |
| Population Below Poverty | 40.36% | 35.24% | 43.88% | 43.9 % | 32.6 % | 29.6 % |
| Est. Median Income | \$28,481 | \$37,293 | \$25,492 | \$32,265 | \$34,716 | \$43,584 |

Further information from the 2022 5-Year American Community Survey (ACS) is illustrated in the map series in [Appendix D](#).

AP-55 Affordable Housing – 91.220(g)

| ONE YEAR GOALS FOR THE NUMBER OF HOUSEHOLDS TO BE SUPPORTED | |
|--|--|
| Homeless: | 811 (ESG) |
| Non-Homeless: | 1,680 (Housing and Workforce Development Programs) |
| Special-Needs: | 12,835 (Home/Eviction Prevention; Tenant/Landlord Counseling; Community Centers; Youth Programs) |
| Total: | 15,326 |

Table 6 - One Year Goals for Affordable Housing by Support Requirement

| ONE YEAR GOALS - HOUSEHOLDS SUPPORTED THROUGH RENTAL ASSISTANCE | |
|--|--|
| Rental Assistance: | 24 (ESG) |
| Production of New Units: | 25 (HOME) |
| Rehab of Existing Units: | 265 (HOME; SHARP; Urgent Care; Empire) |
| Acquisition of Existing Units: | 0 |
| Total | 314 |

Table 7 - One Year Goals for Affordable Housing by Support Type

AP-60 Public Housing – 91.220(h)

Syracuse Housing Authority (SHA), owns and operates 16 Federal Public Housing developments (organized into 7 AMPs) and owns or operates 5 affordable housing developments in Syracuse. Overall, SHA owns or operates over 2,240 public housing units, 184 tax credit units, and 97 units of affordable housing. SHA also administers contracts for approximately 3,600 rental units as part of SHA's Housing Choice Voucher (HCV) Program.

The mission of SHA is to provide clean, safe, and affordable housing for the low-income citizens of this community. The creation of SHA was approved by the State in 1937 as a separate agency from the City of Syracuse for the purpose of carrying out its mission.

The SHA Board of Commissioners is authorized to include seven members. The Mayor of the City of Syracuse appoints five members, and two resident Commissioners are elected by SHA residents for a two-year term. Responsibilities of the Board include creating a vision and direction for the Housing Authority and approving policies and procedures. Commissioners ensure that the Housing Authority operates within the law and according to HUD regulations.

Actions Planned to Address Public Housing Needs

To preserve affordable housing units and address the backlog of deferred maintenance, SHA has studied the feasibility of all repositioning options allowed by HUD including any conversion, adjustment to AMP size, and unit make-up. For all rental assistance demonstrations (RAD), demolition-disposals, and straight conversions, SHA seeks to strategically align changing funding streams with the changing housing needs in the community. In addition, the Eastwood Homes and Eastwood Heights are both Low Income Housing Tax Credits and other affordable housing properties are being studied for feasibility for rehabilitation.

The SHA negotiated a Master Development Agreement (MDA) to undertake the planning and redevelopment of the East Adams Street Neighborhood based on SHA's East Adams Street Transformation Plan. The Plan's footprint encompasses approximately 1,055 public housing units in the SHA's portfolio, across two AMPs, Pioneer Homes and Central Village. The Central Village AMP includes the Central Village family units, Almus Olver Towers and McKinney Manor. As a part of the redevelopment process, one of the financing options expected to be under consideration is that these units will be converted from Public Housing to Rental Assistance Demonstration, Section 18 or a blend, to allow the units to support private investment through mixed finance modernization or development and debt to help pay for their complete demolition and replacement with new construction units.

To begin the redevelopment process, the Master Developer, with input from the residents and community stakeholders has updated the East Adams Neighborhood Transformation Plan through a comprehensive master planning process. At this time, it is expected that the Master Developer will structure the updated Master Plan as though pursuing a Choice Neighborhoods Application that includes a mixed income community. To accomplish the Master Plan, the (SHA) has partnered with Blueprint 15, a not-for-profit entity that will help lead the holistic revitalization efforts for the East Adams Street neighborhood, which is now being referred to as the "New 15th Ward." This redevelopment process will take several years and is expected to be completed in three parts with relocation of current SHA residents taking place over multiple phases.

Eastwood Heights: SHA has also entered into a development agreement for the rehabilitation of Eastwood Heights, an affordable, elderly development with 49 units each subsidized with project-based vouchers.

Eastwood Homes: SHA has entered into a development agreement for the redevelopment of Eastwood Homes, a tax-credit property with 134 units whose initial compliance period recently ended. Both properties are in need of many repairs and updates, especially Eastwood Homes, which does not have any existing accessible units.

Actions to Support Public Housing Residents

Youth Services - Central Village

SHA has a memorandum of understanding (MOU) with the Syracuse Boys & Girls Clubs to provide youth programming at the Central Village Youth Center. Operations began in March 2007, based on an arrangement of in-kind services. SHA provides and maintains space at the Central Village Youth Center and provides some maintenance of Club vehicles and parking lots. In exchange, the Club at Central Village is open after school on weekdays to serve youth aged 13 to 19. Programming focuses on education, homework, computer skills, character and leadership, health and life skills, and the arts. Additional funding to support ongoing operations has been secured from the United Way. The Club will also be seeking support from other sources, including its national organization, the Boys and Girls Clubs of America. SHA is confident that the programs to be offered are well designed and that the club's extensive experience in serving disadvantaged youth will produce good results for SHA residents and the neighboring community.

Computer Learning Centers

SHA continues to support computer labs located at many of its housing development community spaces. These labs are supported by SHA's Information Technology department. The labs are open to all residents and include the use of internet services and Microsoft Word and Excel programs.

Service to Families

By working with guardians and other family members, SHA can begin to meet the needs of blended, splintered, and other nontraditional families. The Relatives as Parents Program (RAPP) is funded annually by a grant from Onondaga County and provides support services for residents who are struggling with financial, emotional, and legal issues because they are raising others' children.

Resident Support Services Department (RSS)

SHA offers opportunities for residents to engage in the community and address their personal needs with assistance from the Resident Support Services Department (RSS). SHA's Service Coordinators also facilitate programs run by SHA and agencies in the community. The goal of the service coordinators is to move the residence along a continuum towards economic independence and stability which includes the achievement of educational, professional, and physical/mental health and financial empowerment-related goals. The service coordinators provide case management, service referrals, and information to residents who require assistance towards self-sufficiency and homeownership services. Services related to homeownership include: Credit Counseling, Life Skills, Financial Literacy, and Tax Assistance.

Addition Services Coordinated through RSS: Childcare, GED Programs, ESL Classes, Drug/Alcohol Treatment, Employment Readiness Skills, Job Training Classes, Dental Care, Tutoring, Computer Classes, Mentoring, Health Care and Nutrition Classes.

Healthy Relationship Ambassadors (HRAs)

SHA is a subrecipient of a U.S. Department of Justice grant administered by a local community non-profit organization, Vera House, to provide outreach and information to SHA residents related to the prevention of Abuse in Later Life in three of SHA's senior/disabled buildings. The seven HRA's, along with other SHA and RSS staff, are members of the local community Elder Justice Coalition that seeks to raise awareness of elder abuse, neglect, and exploitation while advocating for solutions and interventions to address the issue.

Aging in Place

SHA administers a grant from the Health Foundation of Western and CNY to facilitate seniors' ability to safely age in place. The grant provides housekeeping funds for a one-time overall cleaning of their unit to avoid lease compliance issues related to poor housekeeping, while securing a safe, clean, healthy environment for the resident which contributes to their overall well-being, physical and mental health, and security.

Scholarship Opportunities

Residents are also encouraged to pursue existing scholarship opportunities such as, SHA's Career Scholarships which provide a maximum of \$750 per semester for residents pursuing an academic or credentialed degree program. Syracuse University also provides the "Co-Generation" scholarship, a full four-year scholarship for one resident of the Pioneer Homes/Central Village area. This scholarship was committed to by the University to assist residents of the neighborhood impacted by the construction of the University's Steam Plant.

Resident Health Advocates Health Outreach Program

In 2016, SHA entered a new partnership with the Upstate Medical Center whereby residents from several SHA locations are selected to become Resident Health Advocate (RHA) and receive training on dietary and other health-related practices. The RHA work with residents in their buildings to share this information to improve the health and well-being of all residents. This is funded by both a grant through Upstate Medical University and the SHA.

Other Proposals and Programs

SHA's elderly services program is being funded by the Onondaga County Department of Aging and Youth. This annual \$26,000 grant helps support a full-time service coordinator who assists elderly residents in dealing with issues they face in finding needed services and with other complex problems. Several other programs are enjoying renewal funding again this year. These renewals include the Service Coordinator Program which is funded by a HUD operating subsidy add-on, The Citywide Council of Low-Income Housing Residents also received renewal funding for the RISE program funded through HUD ROSS grants.

SHA was previously awarded a grant through FEMA for fire safety/prevention measures. SmartBurners, which help prevent cooking fires from starting, were purchased and installed in high-rise units and safety training was provided to residents. Given the success in the reduction of cooking fires in these units, SHA is currently applying for another grant to purchase additional SmartBurners to install in our family units.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Outreach to Homeless persons

Reaching out to unsheltered persons will continue to be performed through street outreach services. Service providers meet the unsheltered individuals physically where they are and work to build supportive and positive relationships. Conversation begins while distributing basic needs such as food, water, blankets, gloves, and hats. Outreach workers assess the homeless individual's needs and encourage them to accept services. Personal protective supplies are provided to those living outside as well as offering transportation for medical treatment, bringing those in need food, clothing and toiletries. Outreach providers also partner with the "House Calls for the Homeless Program", where a medical doctor with the use of a new medical van accompanies our Street Outreach Team twice a week and offers medical treatment, COVID testing and vaccinations for those living outside.

All pertinent information is captured in the Homeless Management Information System (HMIS) where client information is entered by all agencies and tracked throughout the process.

The Street Outreach workgroup meets monthly. This group consists of a multi-disciplinary team of professionals with case management, housing, mental health, medical and substance use expertise, who case-review all homeless individuals living on the streets or in places not meant for human habitation. This group also includes the local Downtown Committee who has security paired with street outreach providers to assist people who are living on the streets in Syracuse's downtown. The Syracuse Police Department is also heavily involved and pairs with street outreach providers to respectfully engage people who are living outdoors to bring them indoors in a non-criminalized fashion. Medical, mental health and substance abuse service providers often ride along with outreach workers to offer on the spot services when needed to persons living outside.

A housing-first philosophy is followed, finding appropriate housing first (shelter or permanent housing) and then

identifying the difficult barriers to housing these individuals face and making all attempts to think “outside the box” for solutions to ending their homelessness and bringing individuals in-doors permanently. The City of Syracuse Department of Code Enforcement assists with identifying people living in abandoned properties and allows time and space for street outreach providers to engage these individuals to arrange for proper supportive housing services.

Addressing Emergency Shelter and Transitional Needs

The ESG transitional programs work alongside the Continuum of Care (CoC) and its workgroups in addressing the housing needs of homeless persons. This initiative is working toward decreasing the length of time individuals and families spend in shelters and transitional housing. Goals are established that help improve the quality of life and address life skills necessary in achieving and maintaining housing stability among the homeless persons served. All transitional programs have adopted the housing first philosophy, eliminating barriers upon intake.

The service focuses on:

- Improving health and stability
- Increasing economic security either by obtaining mainstream benefits or employment
- Finding and maintaining affordable housing

Services include relocation assistance, such as finding actual affordable housing units and advocating with reliable landlords are often necessary. Case management and follow up case efforts are needed to assist individuals or families in maintaining and or locating affordable housing. Financial assistance may be needed for security deposits, subsidies or help with rental payments and/or utilities. This is especially true for homeless youth, who typically have no income upon intake. This financial assistance helps all homeless or chronically homeless individuals’ transition from shelters to permanent housing at a much faster pace.

The implementation and utilization of the coordinated assessment and referral process gives shelters and transitional housing providers “real time” availability of openings in the community. This process also eliminates duplicative intake efforts and reduces referral time.

The goal is to get homeless individuals and families housed first while receiving support services to help overcome housing barriers. ESG funding is committed to supporting programs whose mission it is to aid homeless or chronically homeless families and individuals with homeless prevention efforts as well as rapid rehousing and street outreach support services. Due to a 414% increase in family homelessness as seen in our local family shelter and hotels from January 2022, serving 59 people to January 2024, serving 303 people, ESG funds will focus on assisting family homelessness in the upcoming year.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again. Financial assistance is especially needed for homeless youth, with approximately 85% arriving upon intake with no income and no available financial resources. Youth living in housing programs attend weekly living skills classes. These classes provide practical information that will assist a youth when transitioning to permanent housing. Topics include money management, employment readiness, education enrollment, cooking and cleaning, dealing with landlords, understanding utility bills and energy conservation, health/mental health issues and pregnancy prevention.

All youth in housing and shelter programs participate in case management services. Case Managers meet with the youth daily to establish service plans which focus on primary issues identified during the intake and assessment process. Service plans provide measurable tasks and time frames to assist the youth in obtaining the goals they wish to accomplish. Mandatory service plans for residential youth include finding housing and securing income. Optional service plans may include any variety of topics such as education, counseling, family reunification, health care, skill building and volunteerism.

Aftercare services for youth who move into permanent housing is essential to maintain these new housing situations and to minimize crisis episodes and prevent confrontations from leading to eviction or a return to homelessness. Aftercare services and home visits are conducted by the same Case Managers that worked with the youth during their housing stay and have built strong relationships with these youth. These services provide referral and advocacy to assist with rental payment programs, utility financial assistance, basic needs assistance, recreation and socialization. Helping the youth to become connected to their community through employment, volunteering or local programming strongly increases a youth's ability to maintain permanent housing.

These kinds of support services when strategically placed inside a homeless youth circle of influence can result in an 85% success rate as it pertains to permanent housing, effectively helping them permanently break free from the ongoing cycle of homelessness.

The Veteran's Workgroup, comprised of the CoC applicant, HMIS Lead, ESG Program Administrator, VA HUD-VASH Coordinator, DSS staff, shelter discharge planners, street outreach providers, and SSVF Coordinators, continues to meet monthly to case review a by-name list of all Veterans experiencing homelessness and ensure that a housing plan is in place and services are available to those who need it.

ESG –funded program goals are to get homeless individuals and families housed first while receiving support services to help overcome housing barriers. ESG funding is committed to supporting programs whose mission it is to aid homeless and/or chronically homeless families and individuals with homeless prevention efforts as well as rapid rehousing and street outreach support services.

Actions to Prevent Homelessness for At-Risk Households

The CoC tracks risk factors for experiencing homelessness in HMIS upon entry in homeless prevention, street outreach and emergency shelter. There are numerous risk factors collected, including experiencing unfit or affordable housing, domestic violence, loss of employment or income, and release from institution, allowing the CoC to tackle the risk factors that most often lead to homelessness. For example, eviction has been historically one of the highest reasons for entering homelessness. ESG funds provide multiple prevention services which are now dedicated to aiding in the eviction court process through legal services.

Our community uses its Departments of Social Services and 211 referral line for diversion efforts when people are presenting for emergency shelter. Staffs at these access points are trained to actively problem-solve with clients and seek alternatives to shelter placement. In addition, ESG, CDBG, and private funding are used to support homeless prevention programs, including legal services, case management, and financial assistance programs. Homeless prevention programs in the CoC have seen housing stability rates of over 90%.

Our local community wide collaboration quickly acts on New York State (NYS) “system change” opportunities to create options and increase access to housing for high need, high risk vulnerable individuals. The NYS Medicaid Redesign Team (MRT) provides funding and initiatives for Provider collaboration around care coordination, care transition and discharge planning to improve outcomes for the state’s Medicaid, housing vulnerable population. OMH funds forensic supported housing units in independent apartments for OMH high priority clients who are released from state prison to community. As a result, most OMH clients released from state prisons are housed directly from facilities thus avoiding shelter stays. County Forensic Specialists assure that Individualized plans are developed for/with high-risk parolees. Forensic Case Managers see inmates at the county jail, do intakes and have plans set prior to release.

The Coordinated Entry (CE) team partners group includes criminal justice, mental health, substance use treatment, domestic violence, crisis services; transition age youth, DSS, family, healthy homes, vocational, outreach and shelter providers. CE partners with NYS Department of Correction and Community Supervision (DOCCS) to address barriers to parolees accessing housing. CE also has collaborative relationships with key staff at all area hospitals. It is up to the City, County, community providers and the CoC to house people when they are ready for discharge from institutions, living in shelters or on the streets. Housing is the least costly and most

effective option to ending homelessness.

The CE process has improved community collaboration and coordination which is helping to improve services to homeless individuals and families. New collaborative efforts have begun with monthly multi-disciplinary team meetings convened by the Center for Court Innovation and Assigned Counsel Social Workers which includes Corrections, Mental Health, Family Support Program and the Center for Community Alternatives to focus on justice involving adults who have cross system challenges. Additionally, having a Housing and Homeless Coalition (HHC) Director to act as a liaison between the HHC Advisory Board, coalition members (human service agencies) and other community stakeholders is extremely beneficial to this process. These efforts greatly increase our community's collaborative efforts in ending homelessness and assisting housing vulnerable individuals and families.

AP-70 HOPWA Goals – 91.220 (I)(3)

| Number of Households Served Through: | One-year Goal |
|---|---------------|
| Short-term rent, mortgage, and utility assistance payments | 20 |
| Tenant-Based Rental Assistance | 85 |
| Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds | 12 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds | 0 |
| Total Households | 117 |

AP-75 Barriers to Affordable Housing – 91.220(j)

Actions planned to ameliorate the negative effects of policies that impact affordable housing

During Program Year 49, the City approved and formally adopted a new zoning ordinance, ReZone Syracuse, to be in effect starting July 1, 2023. ReZone is an effort to reflect land use trends that have occurred since the last substantial update of the ordinance more than 50 years ago. The new zoning ordinance will streamline and simplify allowable uses to provide predictability in growth; it also will reduce the need for use and area variances which can be costly and time consuming to obtain. It also includes provisions for inclusionary housing, mandating a 10% set-aside of affordable units for all residential projects of 20 units or more. It additionally supports increased mix-use development and allows for the addition of accessory dwelling units (ADU's) citywide.

The City also has in place tax relief programs for developers of new, quality housing or those that rehabilitate vacant structures. These programs generally freeze the pre-improved value of the property for up to 10 years as the basis of its taxable value to allow the owner to pay less in property taxes during that time frame. The City also provides technical assistance and limited direct financial assistance to offset the costs of vacant lot resub division to allow homeowners to formally incorporate the adjacent vacant lot into their property to create defensible space within the neighborhood and to increase the value of the owner's property. Additionally, the City achieved state authorization to provide property tax relief to homeowners whose properties are located in a FEMA flood hazard area within the Neighborhood Revitalization Strategy Areas, to help mitigate the increased insurance costs associated with homeownership.

The City's largest financial commitment in our Action Plan continues to be allocating federal funds for home improvement projects that are critical to keeping low-income homeowners in their homes. The result of this is that low-income owner-occupants can make substantial investments in their homes. One of the primary programs in addressing this effort is Home Headquarters' Home Improvement – Urgent Care program which provides emergency funds to low-to- moderate income homeowners for urgent repairs. In addition, the HOME program annually supports the rehabilitation and/or new construction of quality affordable rental units at a rate of approximately 50 units per year. This has resulted in approximately 1,500 high quality affordable rental units brought online to address the housing needs of low-income renters, allowing them to reduce housing cost burdens and increase opportunities for generational wealth building. The City will continue to use available funding through the federal block grants to expand the availability of quality affordable housing for eligible renters and homeowners.

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

Within the Community Development Block Grant (CDBG) program, a participating jurisdiction can designate specific areas or neighborhoods as a Neighborhood Revitalization Strategy Area (NRSA). The City's creation of two NRSA's enables strategic investment of CDBG, ESG and HOME funds to address the needs of households within these areas. The NRSA's represent the city's highest concentration of low-income residents and allow a broader array of services and activities to be delivered using CDBG funds. The NRSA boundary can be found in [Appendix C](#). The City of Syracuse employs a strategy that creates opportunity for those living in NRSA neighborhoods by providing programming that fosters economic inclusion and development that promotes access to safe, healthy, and affordable housing. Community centers and youth facilities serve as anchors in these communities, operating educational programs and engaging with residents of all ages. The income qualifications for affordable housing development within the NRSA are more flexible to reduce concentrations of poverty and maintained outside of the NRSA to promote an increase in neighborhood access and choice among low and moderate-income households. The NRSA boundaries also mirror the Syracuse Urban Renewal Area (SURA) boundaries and foster a comprehensive approach to allow the City to target enhanced code enforcement activities and to address the needs of the residents within these areas in conjunction with projects and programs being funded with CDBG, ESG, and HOME.

Actions planned to foster and maintain affordable housing

In June 2023, a housing study was delivered to the City, NBD staff, and community partners by czb LLC, a Maine-based consulting firm, after nearly eight months of deep data collection and analysis, workgroup engagement, and several open houses. The study underscores two large gaps in the city's housing stock, which has suffered from decades of disinvestment: An affordability gap and a market gap. The analysis produced by the study will help inform the development of a citywide housing strategy, neighborhood plans, and future housing policies, all of which will rely on strong institutional structures and collaboration across government, organizations, and advocates. Onondaga County will similarly undergo a comprehensive housing study, also organized and led by czb LLC, to unify an approach for addressing housing challenges regionally. The completed strategy is expected to be presented to the Common Council for their formal review and adopting in April of 2024. If adopted, all annual action planning and consolidated plan efforts moving forward regarding affordable housing will remain congruent with the adopted policies.

Actions planned to reduce lead-based paint hazards

The City of Syracuse was awarded the Lead Hazard Reduction Demonstration Grant award from the Department of Housing and Urban Development's (HUD) Office of Lead Hazard Control and Healthy Homes (OLHCHH). This grant enables the remediation of lead-based paint hazards by providing \$4.1 million over 4 years to remediate lead from 198 residential units. The mission of the Syracuse Lead Program is to (1) develop lead-safe housing in low- to very-low-income target areas; (2) decrease the number of children with elevated blood levels; (3) improve the environment of families residing in Syracuse and (4) continue educating City residents about the effects of lead poisoning and prevention. The City provides local match funding through CDBG fund and has secured outside funding from local foundations. Both sources of additional funding have assisted the program greatly. To date, the program has reduced lead-based paint hazards from 114 homes and has 59 additional units in the pipeline for remediation.

This program has continued to grow and impact the community as the city implemented its Lead Ordinance. The Syracuse Lead Ordinance gives authority to the Department of Code Enforcement (DOCE) to cite city properties for lead-based paint hazards. This ordinance helps prevent the poisoning of city residents by requiring that the presence of deteriorated lead-based paint on the interior and exterior of pre-1978 residential structures be identified and correctly addressed. Low-income families, with children under the age of six that face lead violations in their homes will be referred to the Syracuse Lead Program. Additionally, the American Rescue Plan Act has supported the DOCE Lead Hazard Control Office by providing an additional \$4.8 million for lead poisoning prevention measures. A portion of these funds was allocated towards equipping DOCE with training and equipment necessary to carry out the Lead Ordinance, while the remaining portion has been allocated to lead remediation of 144 additional units in ARPA Qualified Census Tracts throughout the city.

Actions planned to reduce the number of poverty-level families

During the upcoming program year, the City will allocate program funds to support several affordable housing, workforce development, and economic opportunity programs. A significant portion of the City's annual CDBG and HOME funds, as well as other federal, state, and local fund sources, are allocated each year to supporting programs that expand access to homeownership opportunity, allowing low-moderate income residents a pathway to build generational wealth and equity. Program funds were also allocated to several organizations to support financial literacy, individual employment assistance, and job skills training. These workforce development activities provide opportunities for those entering the workforce for the first time or returning after an extended absence to help build a set of transferable skills that allows them to be attractive to employers in need of a reliable and skilled workforce. Economic development activities such as business recruitment and facilitation efforts by CDBG-funded partners also play a role in the enhancement of neighborhood commercial corridors. New businesses provide necessary services and employment opportunities that can alleviate the effects of poverty on low-income households in the city of Syracuse. Just under a third (\$1.56 million) of the city's CDBG award in the program year was allocated to programs to provide these services.

The City of Syracuse also collaborates with CNY Works to increase career planning and workforce preparation and to promote financial literacy and economic growth. CNY Works has a One-Stop Career Center in the City of Syracuse, as well as a searchable website where job seekers and employers can post employment information and resumes. At the One-Stop Center, job seekers can receive counseling on career direction and job searching, attend workshops on topics such as interviewing skills and filling out employer applications, and receive intensive career services such as job training in a new field. The One-Stop Career Center also contains a resource room for job seekers and a training room for workforce development workshops. JOBS Plus! is a joint program between the Onondaga County Department of Social Services (DSS) and Onondaga Community College. The program provides public assistance to clients with job counseling, job training, job search services, and vouchers for transportation to training, interviews, and work.

In addition to funding programs aimed at reducing poverty, the City of Syracuse works closely with DSS in working out social service delivery to residents in high-poverty neighborhoods. DSS is responsible for implementing both the federal and New York State legislation that addresses the anti-poverty programs in this community, and provides a wide variety of social safety net related services to adults, children, elderly, and families in need, including job training, social services, education, home energy assistance and medical assistance.

Actions planned to develop institutional structure

The City is continually working toward strengthening relationships between other tiers of government, programmatically driven agencies and organizations, as well as grassroots associations to ensure comprehensive input into the design of the programs and activities it funds as well as the delivery of those programs. Collaboration with other funders, both public and private, is essential in forming a community-wide approach to addressing the needs of the underserved, in the community and the City is an integral part of that effort. The City of Syracuse is working actively to address the needs of the homeless and those households that are identified or at risk of being housing vulnerable. The Homeless and Housing Coalition is one example of a collaborative partnership that includes more than two dozen nonprofit organizations, local governments, and community advocates that seek to reduce homelessness for populations that already experience it and to ensure prevention for those who are at-risk.

Actions planned to enhance coordination housing and social service agencies

Syracuse has several agencies that serve the many needs of the poor. The agencies range from large multi-service providers like the Salvation Army, the Rescue Mission, and Catholic Charities to targeted programs. Through these agencies and organizations, every effort is made in addressing the needs of those in poverty. The City of Syracuse, while not a direct provider of many of the services offered, has funded many agency-driven programs through the CDBG social service line. Some of the funds the City has provided have been used to provide transportation to employment, promote household wealth building and housing stability, provide emergency shelter, and support recreation and educational programs. While the community is fortunate to be rich in private nonprofit resources, we recognize the opportunities available for the consolidation of programs. Local funders have been at the forefront of assisting the community to prioritize its needs with the limited financial resources that are available. Barriers between agencies continue to be broken down, and partnerships in reducing the duplication of services are resulting in more effective service delivery systems.

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in planned projects.

| | | |
|----|--|----------|
| 1. | The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | \$12,800 |
| 2. | The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan | \$0 |
| 3. | The amount of surplus funds from urban renewal settlements | \$0 |
| 4. | The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan. | \$0 |
| 5. | The amount of income from float-funded activities | |
| 6. | Total Program Income | \$12,800 |

The amount of urgent need activities: 100

Estimated percentage during program years 2023 and 2024: 70%

The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income.

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

NBD will work in conjunction with other funding sources to ensure HOME funds will be provided for only eligible activities within the eligible HOME project. For example, a multi-unit project using HOME funds may be used to assist only a portion of the units. A review of the complete scope and budget is performed to ensure that only the actual HOME eligible developer costs of the assisted units are charged to the HOME program. Other funding sources must be provided for all costs to the non-assisted units. If the HOME assisted and non-assisted units are comparable in size and bedrooms, the cost of the HOME assisted units can be determined by pro-rating the total HOME eligible development costs of the project so that a proportion of the total development costs charged to the HOME program does not exceed the proportion of the HOME assisted units in the project.

Recapture Procedures for Affordability Provisions

In the event the homebuyer transfers his/her property (either voluntarily or involuntarily) during the affordability period, the following resale provisions must be adhered to:

- The homeowner must inform NBD of their desire to sell the property prior to it going on the market
- The new homebuyer must have an income between 50 and 80% AMI at the time of purchase and must qualify with NBD by filling out a homebuyer application
- The new homebuyer(s) must occupy the house as his/her principal residence
- The resale price must be an amount affordable to the City's targeted low-income buyers. This means, the buyers can secure a mortgage (through National Mortgage Licensing System approved lender) whereby they pay no more than 30% of their monthly gross income for principal, interest, taxes and insurance (PITI) plus a reasonable down payment.
- The new homebuyer must assume the remainder of the affordability period and will enter into a new HOME Program Agreement with NBD
- The homeowner will be entitled to a fair return on their investment upon sale of the Property. The owner's investment includes their initial down payment plus capital improvements to the property. Improvements to the property will be defined as improvements that increase the market value of the home; ongoing maintenance costs, such as exterior painting, servicing and replacement of building mechanicals, and/or driveway sealant are excluded as capital improvements. The homeowner will be responsible for keeping adequate records of the improvements and said improvements must be approved by NBD. The value of the capital improvement is determined by the actual cost.
- In order to determine what a fair return on this investment is, the City will use the Consumer Price Index (<http://www.bls.gov/home.htm>) to measure the change in housing values in the area. This percent change will be multiplied by the owner's investment in order to determine the fair return.
- The sale price will not exceed Market Value, based on the appraised value of the property at the time of resale. Homeowners will be responsible for providing NBD with a current appraisal of the property to determine market value.
- If the fair market value of a HOME-assisted homebuyer property is more than what is affordable to the range of low-income buyers, the PJ will set a resale price that, at a minimum, provides a fair return to the original homebuyer. The PJ will make the property affordable to its target population by making available appropriate HOME financial assistance to the buyer, if needed.

Recapture Procedures for Affordability Provisions

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In addition to affordable rental projects, HOME funding is used for the development of single-family homes for

homeownership by income eligible first-time homebuyers. The homebuyer must occupy the unit as his/her principal residence for the duration of the affordability period by verifying the beneficiary remains as an owner occupant on an annual basis. NBD staff will send a letter and certification form with a “Do not forward” as a method to show they remain owner occupants. In the event of noncompliance with the principal residency requirement, NBD reserves the right to require full repayment of HOME funds invested in the project. In the event the owner sells or otherwise transfers the property to secure the home’s affordability, NBD will use a resale provision. The resale provision applies to new construction or rehabilitation projects that will be sold to owner occupants whose income is 80% or below the area median income. The development subsidy will only fund the difference between the total development cost minus fair market value of the property. The owner occupant must certify their income within six months of closing or new documents will be requested.

Properties with a resale restriction must remain affordable for a period known as the “affordability period.” The affordability period of the project will be based on the total amount of HOME funds invested in the project, as summarized in the following chart:

| Amount of per-unit HOME \$ | Minimum Affordability Period |
|----------------------------|------------------------------|
| <\$15,000/unit | 5 years |
| \$15,000 - \$40,000/unit | 10 years |
| >\$40,000/unit | 15 years |

The resale provision will be secured through a restrictive covenant that is recorded and in effect for the duration of the affordability period. In addition, the City of Syracuse executes an agreement with the homebuyer to convey the affordability requirements and retain enforcement authority.

A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

- In the event the homebuyer transfers his/her property (either voluntarily or involuntarily) during the affordability period, the following resale provisions must be adhered to:
 - The homeowner must inform NBD of their desire to sell the property prior to it going on the market.
 - The new homebuyer must have an income between 50 and 80% AMI at the time of purchase and must qualify with NBD by filling out a homebuyer application.
 - The new homebuyer(s) must occupy the house as his/her principal residence.
 - The resale price must be an amount affordable to the City’s targeted low-income buyers. This means, the buyers can secure a mortgage (through National Mortgage Licensing System approved lender) whereby they pay no more than 30% of their monthly gross income for principal, interest, taxes and insurance (PITI) plus a reasonable down payment.
 - The new homebuyer must assume the remainder of the affordability period and will enter into a new HOME Program Agreement with NBD; and
 - The homeowner will be entitled to a fair return on their investment upon sale of the Property. The owner’s investment includes their initial down payment plus capital improvements to the property. Improvements to the property will be defined as improvements that increase the market value of the home; ongoing maintenance costs, such as exterior painting, servicing and replacement of building mechanicals, and/or driveway sealant are excluded as capital improvements. The homeowner will be responsible for keeping adequate records of the improvements and said improvements must be approved by NBD. The value of the capital improvement is determined by the actual cost.
 - In order to determine what a fair return on this investment is, the City will use the Consumer Price Index (<http://www.bls.gov/home.htm>) to measure the change in housing values in the area. This percent change will be multiplied by the owner’s investment in order to determine the fair return.

- The sale price will not exceed Market Value, based on the appraised value of the property at the time of resale. Homeowners will be responsible for providing NBD with a current appraisal of the property to determine market value.

If the fair market value of a HOME-assisted homebuyer property is more than what is affordable to the range of low-income buyers, the PJ will set a resale price that, at a minimum, provides a fair return to the original homebuyer. The PJ will make the property affordable to its target population by making available appropriate HOME financial assistance to the buyer, if needed.

Use of HOME funds to refinance debt Secured by Multi-family Housing

NBD does not typically use HOME funds to refinance existing debt. If it is necessary to use HOME funds in this manner, NBD has established the following refinancing guidelines:

- Show that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing;
- Require a review of management practices to demonstrate that disinvestments in the property have not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be proven;
- State whether the new investment is being made to maintain current affordable units, create additional affordable units or both;
- Indicate the required period of affordability, whether it is the minimum 15 years or longer; and HOME funds cannot be used to refinance multifamily loans made or insured by any Federal program including Community Development Block Grant funds.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

Standards for Provision of ESG Funding

NBD works closely with the Continuum of Care (CoC)/Housing and Homeless Coalition's (HHC) Advisory Committee, the Executive Committee and the County of Onondaga, Department of Social Services Economic Security to improve the written standards for the development and delivery of ESG program services. All allocated ESG funds will be matched 100% and applicants have demonstrated commitments to the match. NBD will adhere to ESG's Interim rules and guidelines in terms of:

- Evaluating individuals' and families' eligibility for assistance.
- Coordination among emergency shelter providers, essential service providers, homeless service providers.
- Prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers.
- Determining and prioritizing eligibility for individuals or families for either homelessness prevention or rapid re-housing assistance.
- Determining the share of rent and utilities costs that participants must pay (if any).
- Determining the length of time an individual or family will receive assistance; and
- Determining the type, amount, and duration of housing stabilization and/or relocation services an individual or family may receive.

Coordinated Entry Process

The local Continuum of Care (CoC) uses a coordinated entry process to ensure compliance with HUD requirements regarding provision of funding. A person experiencing a housing crisis can access Coordinated Entry by appearing at any homeless assistance agency within the community. Access to emergency shelter is through a single point of access through the local Department of Social Services (DSS) and is available "after hours" by using the local 211 information and assistance helpline. This system connects people to shelter and other immediate needs as well as doing diversion assessments to determine if callers have other housing options. The Coordinated Entry (CE) system for rapid rehousing services has a "No Wrong Door" policy. Any participating shelter or street outreach team can perform the risk assessment and add a person experiencing homelessness to the prioritization list for services. People with higher level needs go through this process and are referred to the Continuum of Care (CoC's) Coordinated Entry List.

Shelters and outreach workers assess people experiencing homelessness using the Central New York Vulnerability Index (CNY-VI) assessment tool. HMIS records are used to identify those with the longest length of time homeless. The HHC matches the most vulnerable people on the coordinated entry list with the appropriate housing service opening, according to the Coordinated Entry Policy and Procedure. People with the highest lengths of time homelessness who have not successfully been matched to a housing program will be part of case conferencing through the Coordinated Entry Workgroup.

Prioritization for the Coordinated Entry list is reviewed annually with input from community stakeholders. The coordinated entry workgroup meets regularly to revise and improve the assessment, prioritization, and referral procedures.

Process for Allocating Fund Awards

The process for awarding ESG funds is as follows:

- Priorities are identified through consultation with CoC and the 10 Year Plan, review of Homeless Management Information System (HMIS) data, and the annual gaps/needs assessment.
- ESG request for proposals (RFP) is posted on The City of Syracuse website, distributed to agencies, organizations, members of the Citizens Cabinet, and other individuals, agencies, and organizations that have requested to be added to a mailing list. Availability is also advertised at all TNT meetings and a display ad is placed in the Syracuse Post Standard, a local newspaper.
- ESG applications are reviewed by a Selection Committee (Risk Analysis Committee), which is composed

of public servants, public housing staff, service providers, CoC staff and a formerly Homeless person who have an interest in discussing poverty and homelessness issues.

- Funding recommendations are presented to the Commissioner of NBD.
- A draft use of funds for the upcoming year called the draft Annual Action Plan is prepared.
- A Public Meeting is held, sponsored by the NBD, where the draft Action Plan is available for public review and comment. This starts the 30-day comment period. Citizens are invited and encouraged to comment at the public meeting and throughout the 30-day comment period.
- The Syracuse Common Council holds a Public Hearing to gather further community input and formally approves the final Annual Action Plan or Five-Year Consolidated Plan.
- Once approval has been received from the Common Council and signed by the Mayor, the Consolidated Plan is submitted to HUD for approval.
- Throughout the year, the Department reviews and evaluates funded programs and agencies, including onsite monitoring visits.

Performance Standards for Evaluating ESG

NBD, in collaboration with the Continuum of Care (CoC), has determined the following as performance standards for evaluating ESG activities:

Increase the coordination among agencies and mainstream resources and other support services in assessing the needs of homeless or housing vulnerable individuals and families.

Increase access to services (credit repair/financial literacy) to reduce an individual's or families' vulnerability to homelessness.

System Performance Measures:

- Length of time persons remain homeless.
- Number of homeless persons.
- Employment and income growth for homeless persons in funded projects.
- Number of persons who become homeless for the first time.
- Successful placement from street outreach and successful placement in or retention of permanent housing.

The Housing and Homeless Coalition, along with the CoC, collaboratively works with the city to address homelessness and housing vulnerability. An example of this is The Point in Time (PIT) Count which is an annual count done across the country on a single night in January of homeless persons who are in emergency shelter, transitional housing or unsheltered (in places not meant for human habitation). ESG and Continuum of Care (CoC) funded programs along with the Police Department, the Department of Public Works, Code Enforcement, service providers, City and County officials and dedicated volunteers collaborated with the HHC Street Outreach workgroup and the CoC Director in offering possible locations for unsheltered persons. Street outreach teams were formed to go out in the evening and night in search of homeless individuals and to offer encouragement to come in out of the cold. On January 25, 2023, 25 individuals were found residing on the streets in Onondaga County, 480 homeless individuals were living in emergency shelters and 93 individuals living in transitional living facilities on this night.

Appendices

Appendix A: PY50 Proposed Budgets

Community Development Block Grant (CDBG) Y49 Budget

| DRAFT COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM BUDGET | | | | | |
|--|---|---------------------|---------------------|---------------------|----------------|
| Year 50 (2024-25) - City of Syracuse | | | | | |
| AGENCY | PROGRAM | PY49 ALLOCATED | PY50 REQUESTED | PY50 PROPOSED | % of TOTAL |
| PROMOTE & PRESERVE STABLE, AFFORDABLE HOUSING | | | | | |
| A Tiny Home For Good | Eviction Prevention * | \$ 33,210 | \$ - | \$ - | 0.0% |
| ARISE, Inc. | Housing Referral and Advocacy Program * | \$ 27,760 | \$ 49,047 | \$ 26,000 | 0.5% |
| Blueprint 15, Inc. | HTF Rental Repair Program | \$ 49,560 | \$ - | \$ - | 0.0% |
| Catholic Charities of Onondaga County | CDBG Homeless Prevention: Direct Assistance & Staffing * | \$ 137,770 | \$ - | \$ - | 0.0% |
| CNY Fair Housing | Housing Rights Education, Advocacy, and Enforcement * | \$ 77,310 | \$ 113,000 | \$ 72,671 | 1.5% |
| CNY Fair Housing | Analysis of Impediments Planning & Report ϕ | \$ 0 | \$ 35,000 | \$ 35,000 | 0.7% |
| CNY Fair Housing | Tenants Rights Organizing, Advocacy, & Education * | \$ 0 | \$ 75,000 | \$ 48,564 | 1.0% |
| Empire Housing and Development Corp. | City of Syracuse Revitalization Strategy | \$ 87,720 | \$ 125,000 | \$ 87,720 | 1.8% |
| Greater Syracuse Tenants Network | Tenant Support in Low Income Housing * | \$ 42,621 | \$ 54,400 | \$ 32,000 | 0.7% |
| Habitat for Humanity, Inc. | Aging in Place | \$ - | \$ 53,624 | \$ - | 0.0% |
| Home HeadQuarters, Inc. | Closing Cost Assistance (CCA) | \$ 247,790 | \$ 150,000 | \$ 150,000 | 3.1% |
| Home HeadQuarters, Inc. | Syracuse Homeowner Assistance Program (SHARP) | \$ 247,790 | \$ 350,000 | \$ 350,000 | 7.1% |
| Home HeadQuarters, Inc. | Syracuse Model Neighborhood Corporation (SMNC) | \$ 47,580 | \$ 50,000 | \$ 48,580 | 1.0% |
| Home HeadQuarters, Inc. | Urgent Care | \$ 1,333,890 | \$ 2,000,000 | \$ 1,352,987 | 27.6% |
| Hopeprint, Inc. | NEXt Initiative * | \$ 36,240 | \$ 50,000 | \$ - | 0.0% |
| Housing Visions Unlimited, Inc. | Housing Stability Program * | \$ 29,740 | \$ 40,000 | \$ 27,200 | 0.6% |
| InterFaith Works of CNY | Community Integration * | \$ 90,492 | \$ 98,521 | \$ 84,158 | 1.7% |
| NEHDA Inc. | Tenant Housing Counseling and Relocation Support | \$ 74,830 | \$ 79,200 | \$ 74,850 | 1.5% |
| Welch Terrace | Welch Terrace Housing Coordination * | \$ 9,910 | \$ 10,000 | \$ 9,299 | 0.2% |
| YWCA of Syracuse & Onondaga County, Inc. | Women's Residence Program * | \$ 24,780 | \$ 50,000 | \$ 23,210 | 0.5% |
| NBD Distressed Property | Vacant Property Remediation: Rehab & Demo | \$ 198,237 | \$ 198,237 | \$ 194,272 | 4.0% |
| SUBTOTAL: SAFE & AFFORDABLE HOUSING | | \$ 2,797,230 | \$ 3,581,029 | \$ 2,616,511 | 53% |
| BUILD FAMILY WEALTH & PROMOTE ECONOMIC INCLUSION | | | | | |
| Boys and Girls Club of Syracuse | Workforce Readiness Program * | \$ 19,820 | \$ 28,161 | \$ 18,600 | 0.4% |
| Catholic Charities of Onondaga County | CC Empowerment Program * ϕ | \$ 0 | \$ 213,165 | \$ 90,000 | 1.8% |
| CenterState CEO Foundation | WorkTrain - Syracuse Surge Programming * | \$ 43,610 | \$ 56,011 | \$ 40,339 | 0.8% |
| Home HeadQuarters, Inc. | Homeownership Center at HHQ | \$ 163,790 | \$ 175,000 | \$ 165,000 | 3.4% |
| Jubilee Homes of Syracuse Inc. | Workforce Development | \$ 109,030 | \$ 293,436 | \$ 136,728 | 2.8% |
| OnPoint For College | Career Services Program * | \$ 17,290 | \$ 17,500 | \$ 16,200 | 0.3% |
| WeeCare Inc. DBA, Upwards | BOOST (Business Operations & Optimization Support Tools) ϕ | | \$ 185,000 | \$ - | 0.0% |
| SUBTOTAL: CREATE FAMILY WEALTH & PROMOTE ECONOMIC INCLUSION | | \$ 353,540 | \$ 968,273 | \$ 466,867 | 10% |
| CREATE VIBRANT, RESILIENT NEIGHBORHOODS | | | | | |
| Dunbar Association, Inc. | Community Based Senior Services * | \$ 0 | \$ 15,400 | \$ 5,000 | 0.1% |
| Dunbar Association, Inc. | Community Based Youth Services * | \$ 23,890 | \$ 29,125 | \$ 22,396 | 0.5% |
| Huntington Family Centers, Inc. | Youth Afterschool and Summer Program * | \$ 34,690 | \$ 61,948 | \$ 32,300 | 0.7% |
| PEACE, Inc. | Let Me Be Great * | \$ 29,740 | \$ 49,097 | \$ 27,824 | 0.6% |
| SMNF, Inc. dba Syracuse Community Connections | Community Center Programming | \$ 282,980 | \$ 505,365 | \$ 281,000 | 5.7% |
| Syracuse Northeast Community Center | Community Center Programming | \$ 312,220 | \$ 645,544 | \$ 313,000 | 6.4% |
| Westcott Community Center | Community Center Programming * | \$ 103,080 | \$ 269,180 | \$ 96,795 | 2.0% |
| YWCA of Syracuse & Onondaga County, Inc. | Youth Leadership and Development Program * | \$ 14,280 | \$ 15,000 | \$ 13,395 | 0.3% |
| SUBTOTAL: CREATE VIBRANT, RESILIENT NEIGHBORHOODS | | \$ 800,880 | \$ 1,590,659 | \$ 791,710 | 16% |
| ADMINISTRATIVE | | | | | |
| City of Syracuse NBD | NBD Administration (20%) | \$ 981,272 | \$ 1,449,338 | \$ 981,272 | 20.0% |
| | Unallocated * | | \$ 50,000 | \$ 50,000 | 1.0% |
| GRAND TOTALS | | \$ 4,906,360 | \$ 7,246,691 | \$ 4,906,360 | 100.00% |
| * Program is subject to 15% Public Services Cap | | | | | |
| ϕ New Program | | | | | |

Emergency Solutions Grant (ESG) PY49 Budget

| DRAFT EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM BUDGET | | | | | |
|--|---------------------------------------|---------------------|----------------------|----------------------|----------------------|
| Year 50 (2024-25) - City of Syracuse | | | | | |
| AGENCY | PROGRAM | ESG CATEGORY | YEAR 49 ALLOCATED | YEAR 50 REQUESTED | YEAR 50 PROPOSED |
| Catholic Charities | Housing Diversion | Homeless Prevention | \$ 50,442.00 | \$ - | \$ - |
| Hiscock Legal Aid Society | Homeless Prevention Legal Services | Homeless Prevention | \$ 76,634.00 | \$ 136,255.00 | \$ 78,000.00 |
| In My Father's Kitchen | Under the Bridge Street Outreach | Street Outreach | \$ 60,530.00 | \$ 65,960.00 | \$ 61,700.00 |
| Interfaith Works | Housing Stabilization/Case Management | Homeless Prevention | \$ 26,447.00 | \$ 75,448.00 | \$ - |
| Liberty Resources Inc. | DePalmer House | Transitional | \$ 15,138.00 | \$ 26,685.00 | \$ 17,000.00 |
| Rescue Mission | HIS Team | Street Outreach | \$ 30,265.00 | \$ 55,000.00 | \$ 33,303.00 |
| The Salvation Army | Youth Services RRH | Rapid Rehousing | \$ 46,825.00 | \$ 46,825.00 | \$ 46,825.00 |
| The Salvation Army | HALE | Rapid Rehousing | \$ 38,322.00 | \$ 100,000.00 | \$ 90,000.00 |
| Volunteer Lawyers Project | Eviction Defense Program | Homeless Prevention | \$ 58,110.00 | \$ 88,782.00 | \$ 76,000.00 |
| NBD | NBD Administration | Administration | \$ 32,660.00 | \$ 32,660.00 | \$ 32,660.00 |
| TOTAL EXPECTED | | | \$ 435,488.00 | \$ 627,615.00 | \$ 435,488.00 |

HOME Investment Partnership Program (HOME) PY49 Budget

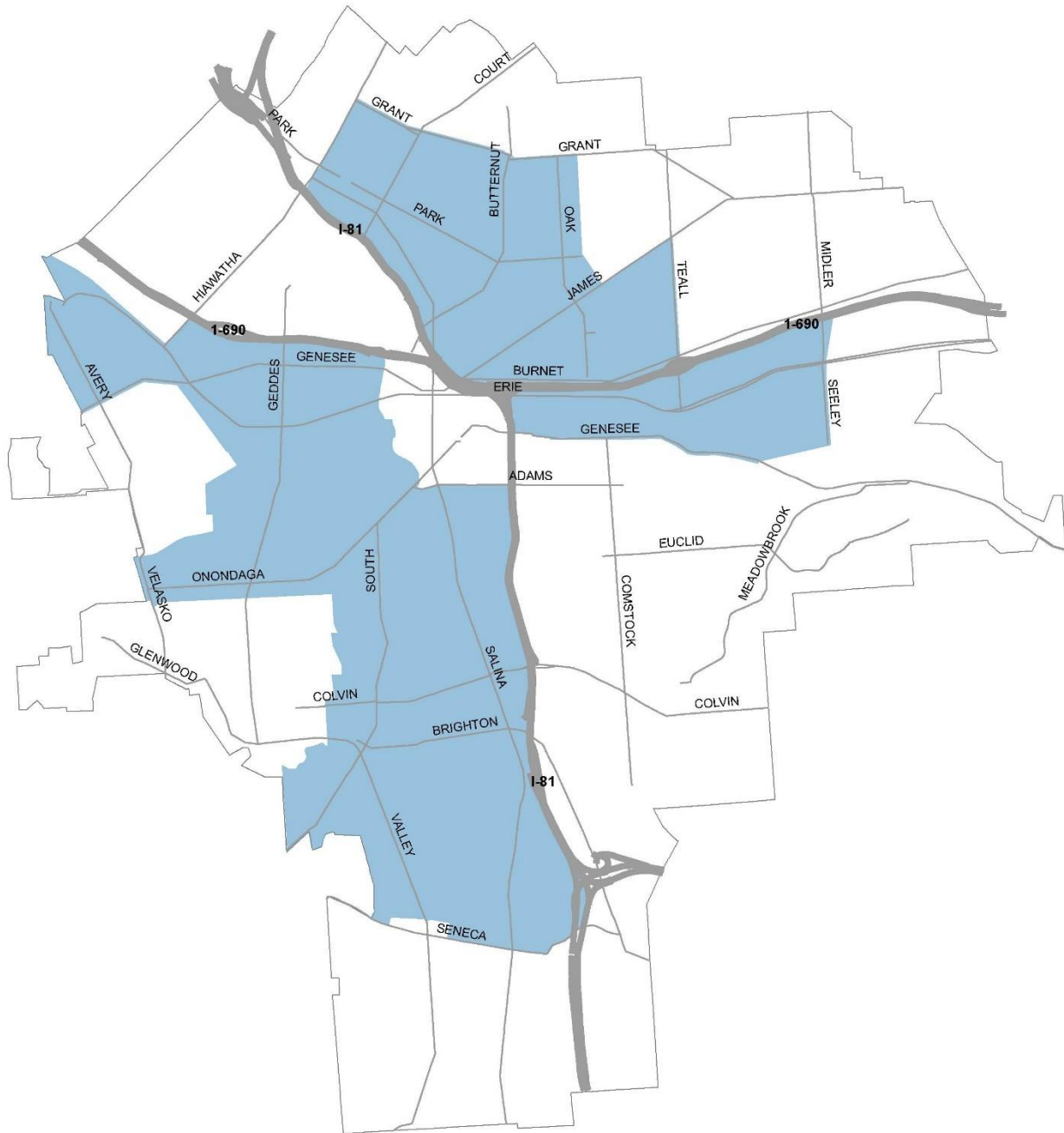
| DRAFT HOME PROGRAM BUDGET | | |
|---|-------------------------------|-----------------------------|
| Year 50 (2024-25) - City of Syracuse | | |
| Funded Activities for HOME Program Year 50 | Year 49 Allocation | Year 50 Proposed |
| Certified Community Housing Development Organizations - CHDO Operating Assistance (5% Max.)‡ | \$ 53,474 | \$ 78,256 |
| <i>Home Headquarters</i> | \$ - | \$ - |
| <i>Covenant Housing</i> | \$ 10,000 | \$ 10,000 |
| <i>Jubilee Homes of Syracuse, Inc.</i> | \$ 43,474 | \$ 68,256 |
| CHDO Generated Activities - (15% Min.)‡ | \$ 234,768 | 234,768 |
| <i>CHDO-Eligible Construction Activities</i> | | |
| Developer Subsidies and Direct Homebuyer Assistance | \$ 1,177,565 | \$ 1,116,465 |
| | | |
| HOME Administration - (10% Max.)‡ | \$ 156,512 | \$ 156,512 |
| TOTAL HOME INVESTMENT PARTNERSHIP FUND ALLOCATION FROM HUD | \$ 1,565,122 | \$ 1,565,122 |
| ‡Mandated by HOME regulations | | |
| Estimated Program Income Program Year 50 (If received, will be allocated to developer subsidies.) | \$ 57,197 | \$20,879.00 |
| Total PY 50 Allocation (Including Program Income) | \$ 1,622,319 | \$ 1,586,001 |

APPENDIX B: Program Year 50 Risk Analysis Committee Members

| | |
|-------------------|--|
| Sue Boyle | Onondaga County Community Development, Deputy Director |
| Hillary Donohue | City Link Architecture PLLC, Owner |
| Martha Ehlert | City Resident |
| Luis Escoboza | Onondaga County, Director of Quality Assurance |
| Palmer Harvey | Community Ambassador, Syracuse Peacemaking Center |
| Sadequa Fore | United Way of Central New York, Community Impact Coordinator |
| Hon. Pat Hogan | Syracuse Common Council, 2 nd District Councilor |
| Hon. Helen Hudson | Syracuse Common Council, Council President |
| Joe King | Onondaga County, Children and Family Services, Program Coordinator |
| Regina McArthur | M&T Bank, Assistant Vice President |
| Tiffany Lloyd | Allyn Foundation, Director of Women's Health and Empowerment |
| Meagan Stuart | United Way, Director of Housing and Homeless Coalition |
| Kara Williams | Allyn Foundation, Director of Strategy |

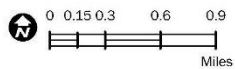
*NBD staff participating include Michael Collins, Commissioner; Michelle Sczpanski, Deputy Commissioner; Sue McMahon, ESG Program Administrator; and Tanya Eastman, Director of Neighborhood Grants

APPENDIX C: Neighborhood Revitalization Strategy Area (NRSA) Boundary



Neighborhood Revitalization Strategy Area (NRSA)

This map was prepared by the Department of Neighborhood and Business Development based on current records and is provided for planning purposes only. MLS | 05/04/2022



MAP KEY

- NRSA Boundary
- Highway
- Syracuse City Boundary

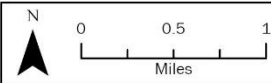
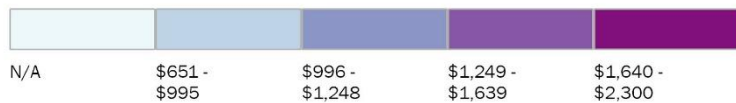
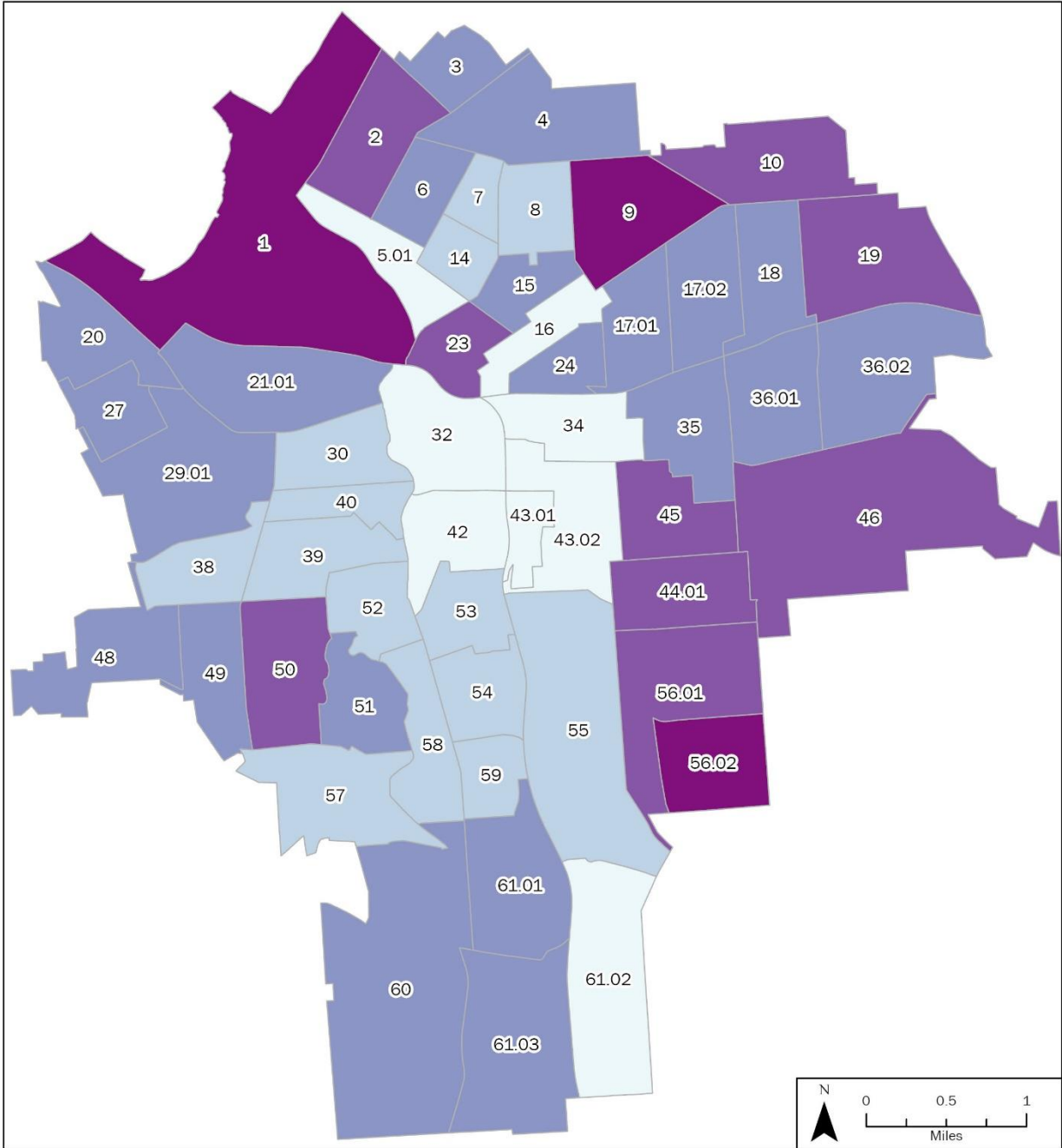
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Appendix D: Selected Maps by Census Tract

Map 1: Estimated Selected Monthly Owner Costs for Housing with Mortgage by Census Tract

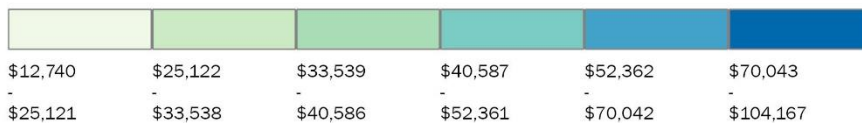
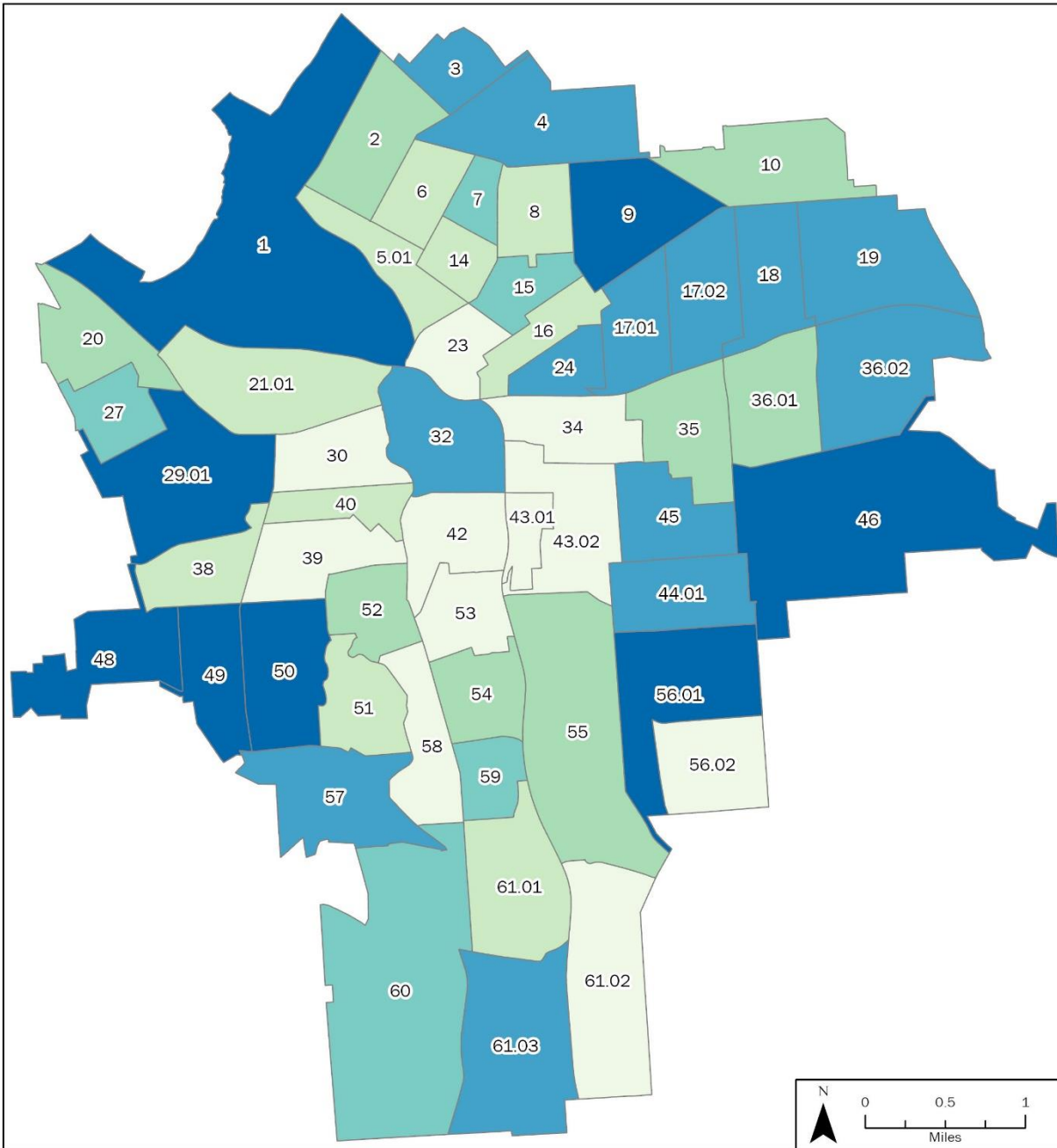
Estimated Median Selected Monthly Owner Costs: Housing Units with a Mortgage by Census Tract (2022)



Source: ACS 5-Year Estimates Table B25088
 This map is based on current property records and is intended for planning purposes only.
 JLOPEZ | 2024-01-03

Map 2: Estimated Median Income by Census Tract

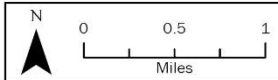
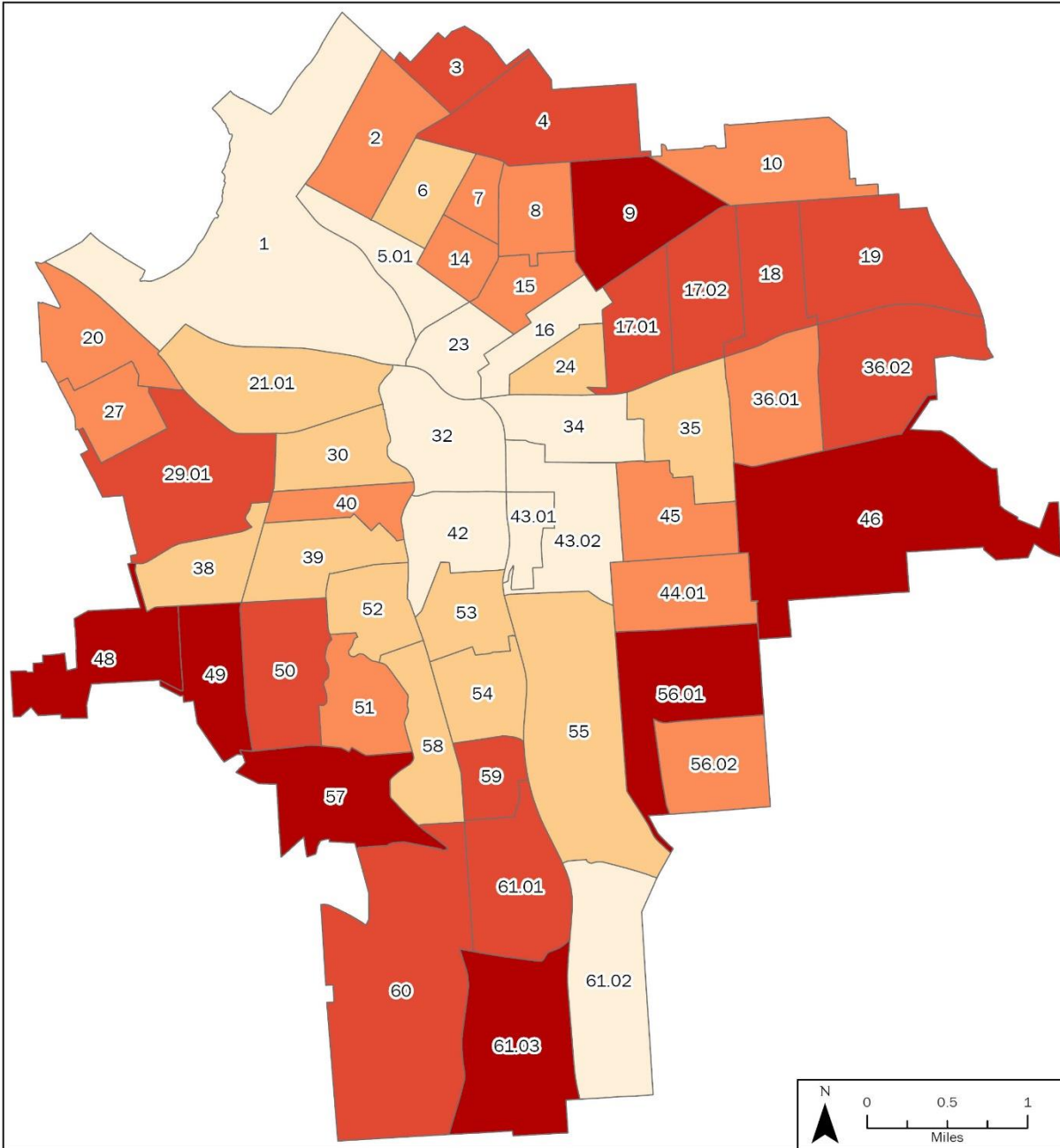
Estimated Median Income by Census Tract (2022)



Source: 2022 ACS 5-Year Estimates Table S1901
 This map is based on current property records and is intended for planning purposes only.
 JLOPEZ | 2024-01-03

Map 3: Percent of Owner Occupied Units by Census Tract

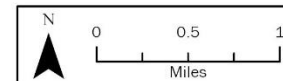
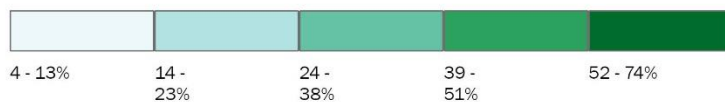
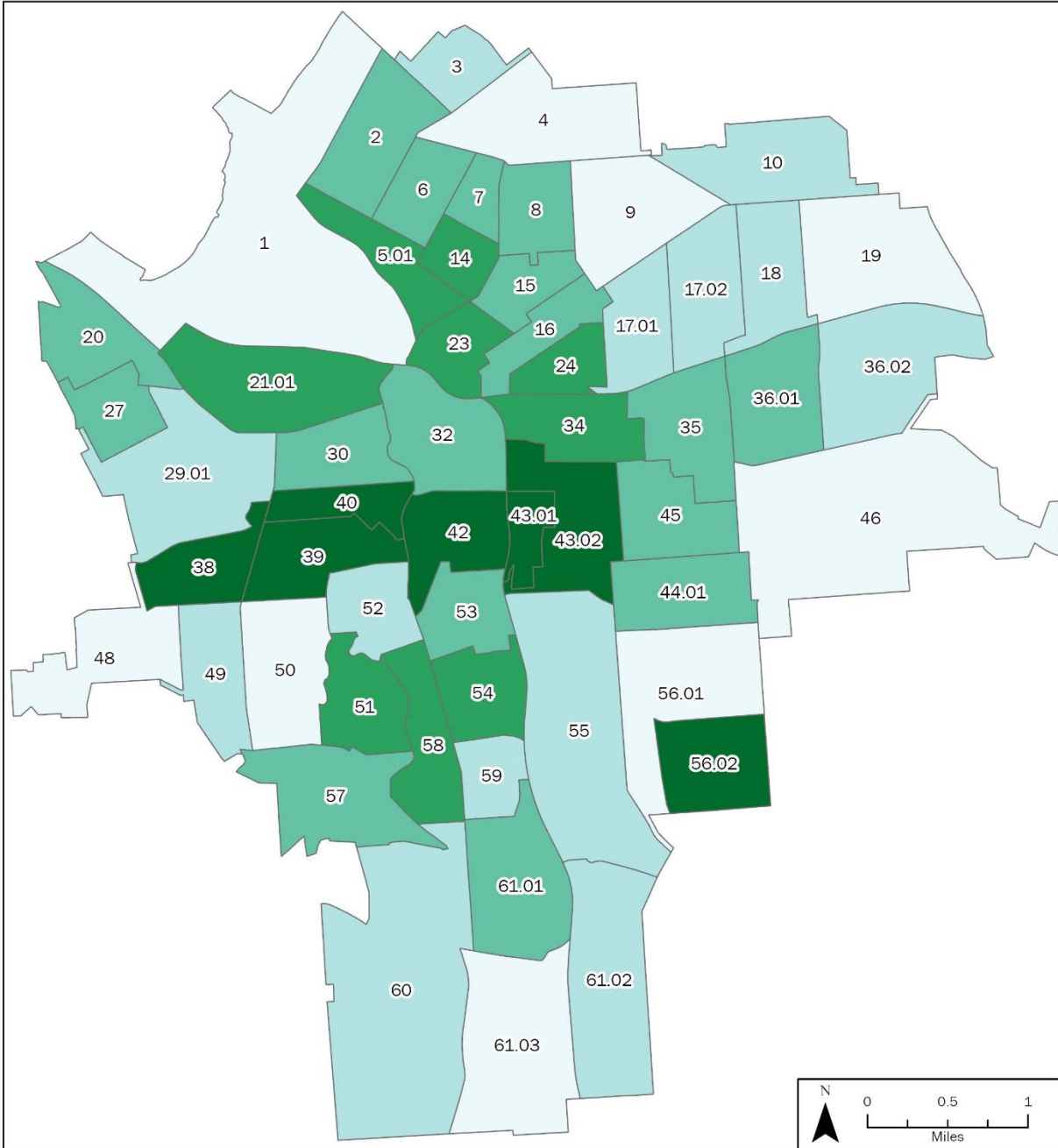
Percent of Owner Occupied Housing Units by Census Tracts (2022)



Source: ACS 5-Year Estimates Table DP04
 This map is based on current property records and is intended for planning purposes only.
 JLOPEZ | 2024-01-03

Map 4: Percent Below Poverty Level by Census Tract

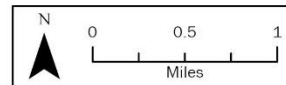
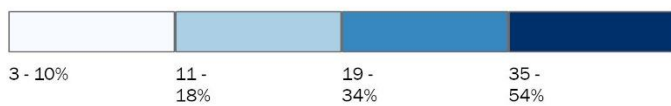
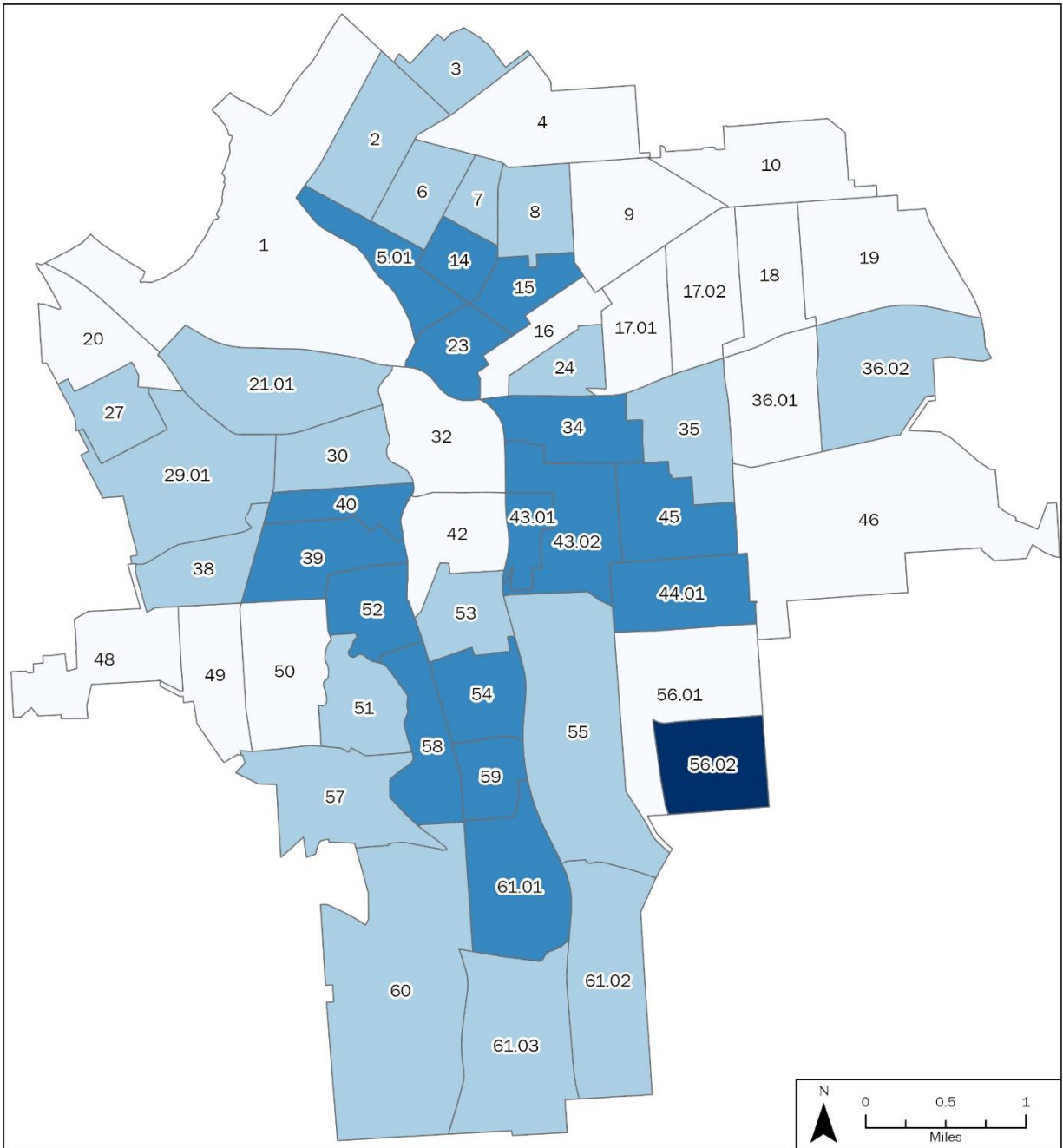
Percent of Population Below Poverty Level by Census Tracts (2022)



Source: ACS 5-Year Estimates Table S1701
 This map is based on current property records and is intended for planning purposes only.
 JUPEZ | 2024-01-03

Table 5: Percent of Vacant Units by Census Tract

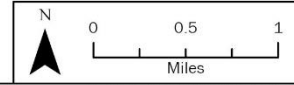
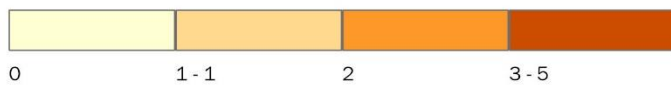
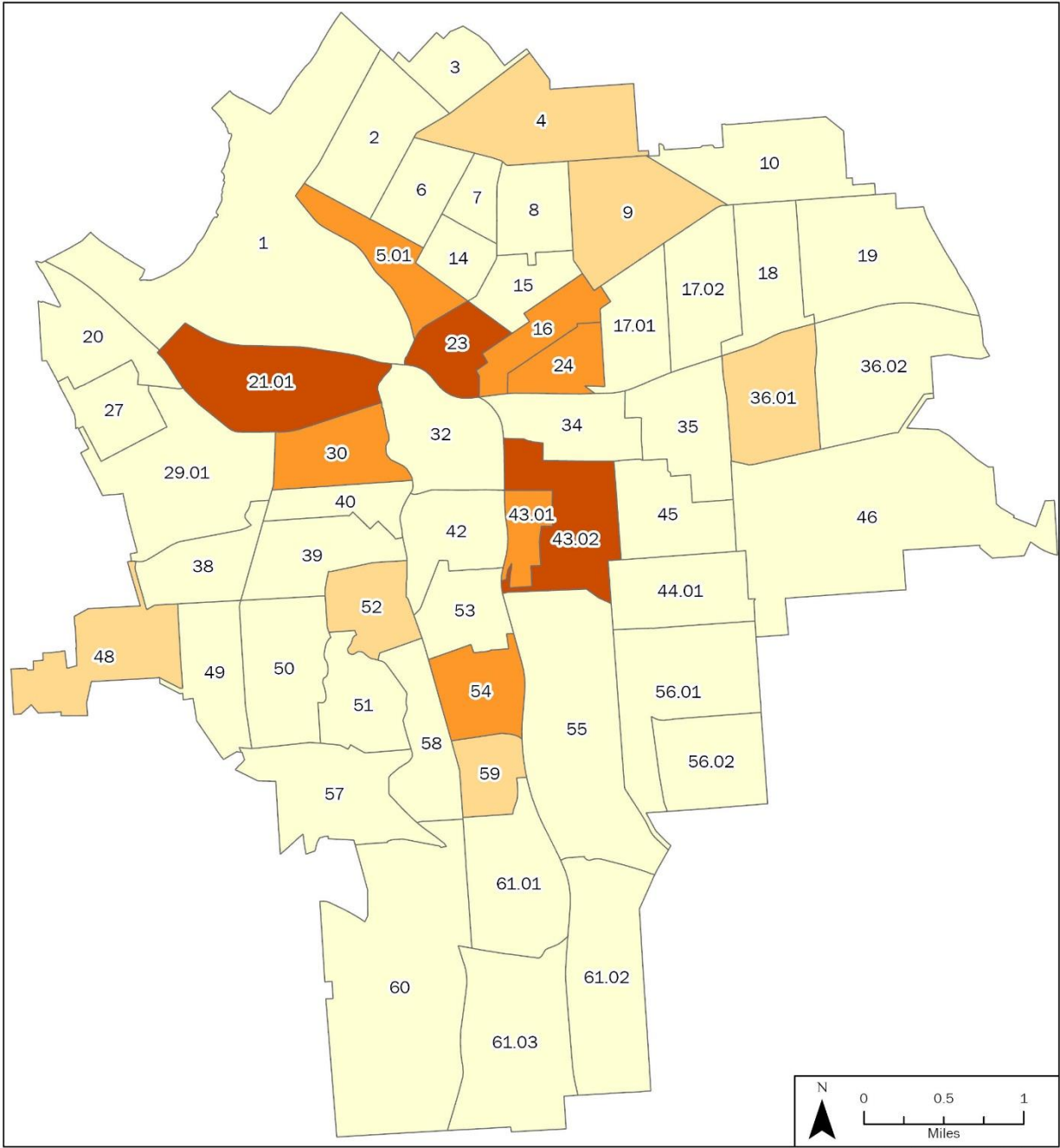
Percent of Vacant Units by Census Tracts (2022)



Source: ACS 5-Year Estimates
Table DP04
This map is based on current
property records and is intended
for planning purposes only.
JLOPEZ | 2024-01-04

Table 6: Percent of Units Lacking Complete Plumbing by Census Tract

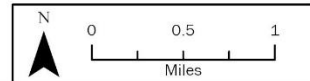
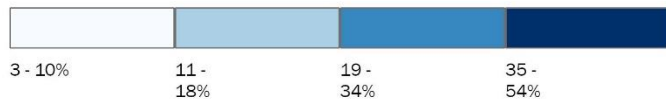
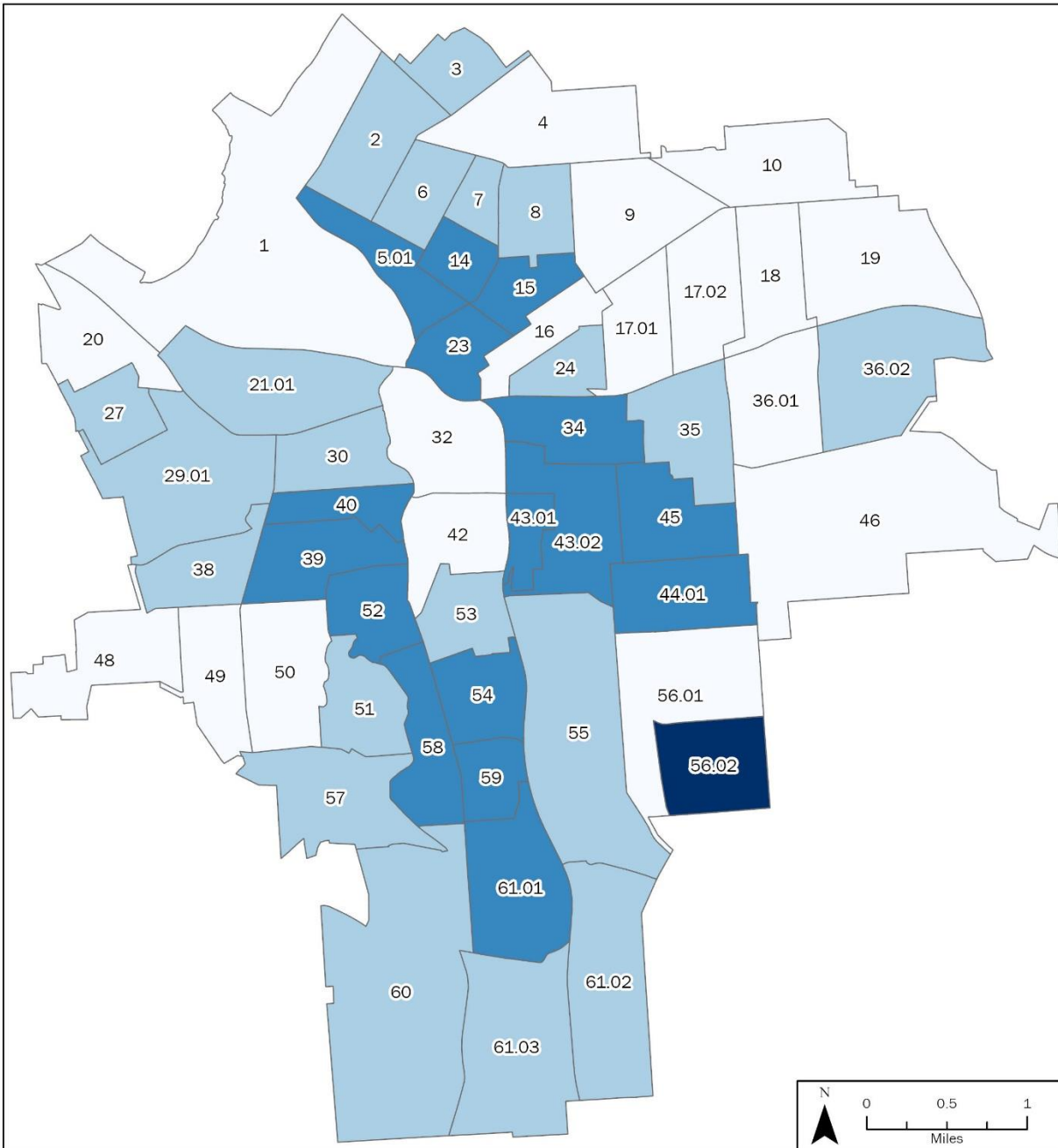
Percent of Occupied Units Lacking Complete Plumbing Facilities by Census Tracts (2022)



Source: ACS 5-Year Estimates Table DP04
 This map is based on current property records and is intended for planning purposes only.
 JLOPEZ | 2024-01-04

Table 7: Percent of Vacant Units by Census Tract

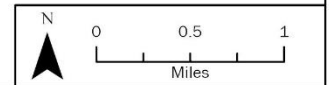
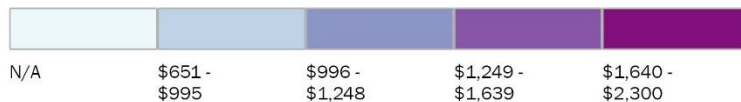
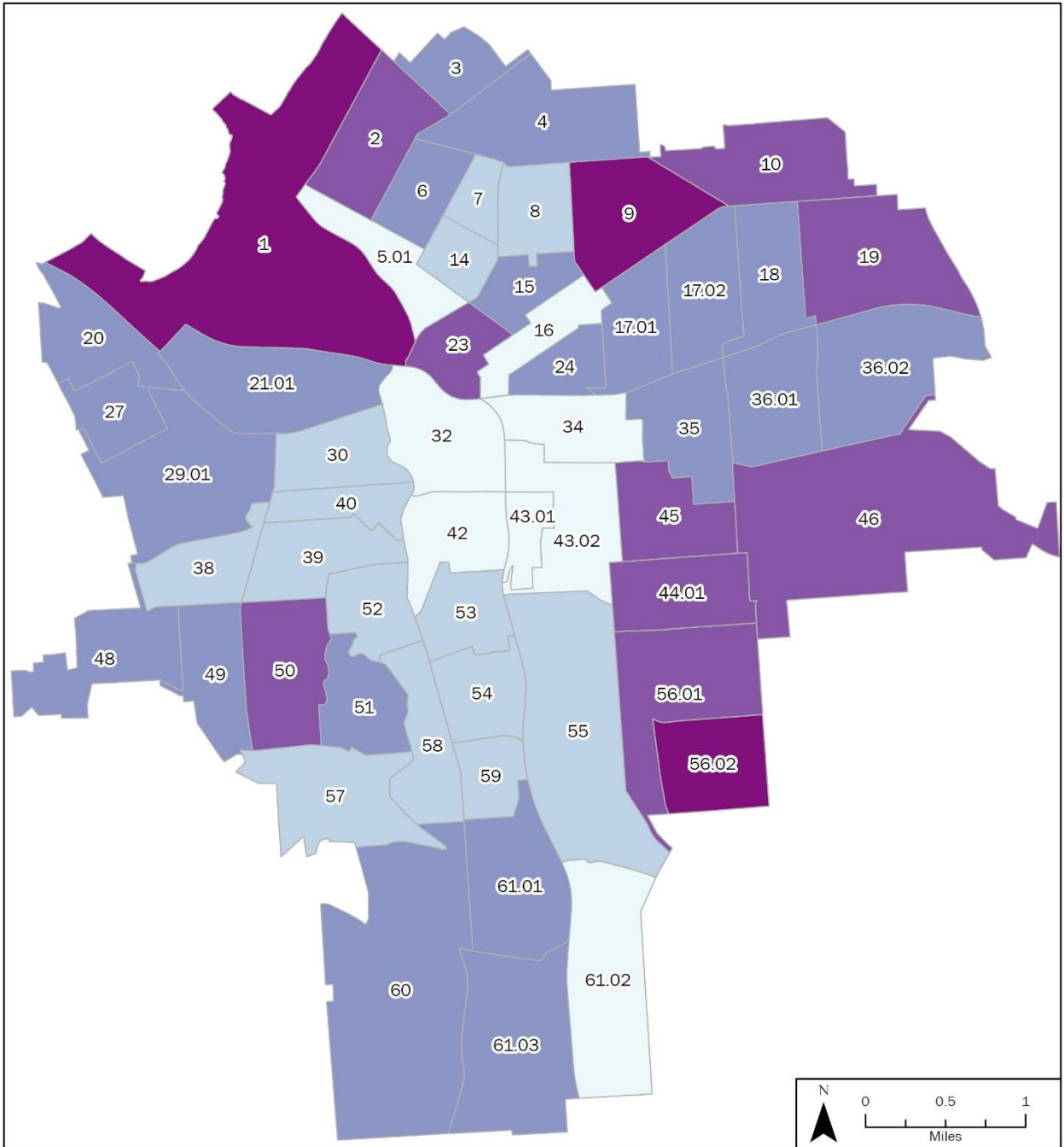
Percent of Vacant Units by Census Tracts (2022)



Source: ACS 5-Year Estimates Table DP04
 This map is based on current property records and is intended for planning purposes only.
 JLOPEZ | 2024-01-04

Table 8: Estimated Selected Monthly Owner Costs for Housing with Mortgage by Census Tract

Estimated Median Selected Monthly Owner Costs: Housing Units with a Mortgage by Census Tract (2022)



Source: ACS 5-Year Estimates Table B25088
 This map is based on current property records and is intended for planning purposes only.
 J. LOPEZ | 2024-01-03

APPENDIX E: Syracuse Institutional Delivery Structure

| Responsible Entity | Responsible Entity Type | Role | Geographic Area Served |
|--|--------------------------|---|----------------------------------|
| Home Headquarters, Inc. | Non-Profit Organizations | Ownership; Rental | Jurisdiction |
| Catholic Charities of Onondaga County | Non-Profit Organizations | Homelessness Non-homeless Special Needs Community Development | Jurisdiction |
| A Tiny Home for Good, Inc. | Non-Profit Organizations | Homelessness Community Development | Jurisdiction |
| Boys and Girls Club of Syracuse * | Non-Profit Organizations | Public Facilities Public Services | Northeast NRSA Southwest NRSA |
| Chadwick Residence | Non-Profit Organizations | Homelessness | Jurisdiction |
| ARISE, Inc. | Non-Profit Organizations | Non-Homeless Special Needs Community Development, Neighborhood Improvements | Jurisdiction |
| CNY Fair Housing | Non-Profit Organizations | Planning | Jurisdiction |
| YWCA Of Syracuse & Onondaga Co. | Non-Profit Organizations | Non-Homeless Special Needs Community Development, Public Facilities, Public Services | Jurisdiction |
| Greater Syracuse Tenants Network | Non-Profit Organizations | Non-Homeless Special Needs Community Development | Jurisdiction |
| Frank H. Hiscock Legal Aid Society | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development | Jurisdiction |
| Housing Visions Unlimited, Inc. | Non-Profit Organizations | Rental | Jurisdiction |
| Hopeprint, Inc. | Non-Profit Organizations | Refugee/Immigrant | Northeast NRSA |
| Huntington Family Centers, Inc. | Non-Profit Organizations | Non-Homeless Special Needs Public Services | Southwest NRSA |
| InterFaith Works | Non-Profit Organizations | Non-Homeless Special Needs Community Development, Public Services | Jurisdiction |
| Jubilee Homes | Non-Profit Organizations | Economic Development Non-Homeless Special Needs Community Development, Rental, Neighborhood Improvements | Southwest NRSA |
| Liberty Resources, Inc. | Non-Profit Organizations | Homelessness | Jurisdiction |
| Northeast Hawley Development Association (NEHDA) | Non-Profit Organizations | Economic Development Ownership Neighborhood Improvements | Northeast NRSA |
| Syracuse Northeast Community Center, Inc. | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development Public Facilities Public Services | Northeast NRSA |
| PEACE, Inc. | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development Public Facilities Public Services | Jurisdiction |
| Rescue Mission Alliance of Syracuse | Non-Profit Organizations | Homelessness | Jurisdiction |
| SEDCO* | Municipal Corporation | Commercial Lending | Jurisdiction |
| Syracuse Model Neighborhood Corporation | Non-Profit Organizations | Ownership, Rental. Homelessness, Non- Homeless Special Needs Community Development Public Services | Southwest NRSA |
| Salvation Army | Non-Profit Organizations | Homelessness | Jurisdiction |

| Responsible Entity | Responsible Entity Type | Role | Geographic Area Served |
|--|--------------------------------|--|-------------------------------|
| Welch Terrace Housing Development Fund, Inc. | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development | Jurisdiction |
| Westcott Community Center | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development, Public Facilities, Public Services | Jurisdiction |
| YMCA Of Greater Syracuse | Non-Profit Organizations | Rental, Homelessness, Non-Homeless Special Needs Community Development, Homelessness Public Facilities, Public Services | Jurisdiction |
| In My Father's Kitchen | Non-Profit Organizations | Homelessness | Jurisdiction |
| Volunteer Lawyers' Project | Non-Profit Organizations | Homelessness, Non-Homeless Special Needs Community Development | Jurisdiction |
| OnPoint For College | Non-Profit Organizations | Non-Homeless Special Needs Community Development, Public Services | Jurisdiction |
| CenterState CEO Foundation | Non-Profit Organizations | Non-Homeless Special Needs Community Development, Economic Development | Jurisdiction |